Michigan Department of Treasury 496 (02/06) Auditing Procedures Report

| Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended. | | | | | | | | | | | |
|--|---|-------------------------|---|---|---|--------------------|-----------------|---|--------------------|--|--|
| Loca | I Unit | of Gov | ernment Type | | | | Local Unit Name | | | County | |
| | Count | • | □City | □Twp | □Village | Other | | | | | |
| Fisca | al Yea | r End | | | Opinion Date | | | Date Audit Report | Submitted to State | | |
| We a | ffirm | that | : | | • | | | | | | |
| We a | re ce | ertifie | d public ac | countants | s licensed to pra | actice in I | Michigan. | | | | |
| We f | urthe | r affi | rm the follo | wing mat | erial, "no" respo | nses hav | e been discl | osed in the financial | statements, inclu | uding the notes, or in the | |
| Mana | Management Letter (report of comments and recommendations). | | | | | | | | | | |
| | YES | 9 | Check ea | Check each applicable box below. (See instructions for further detail.) | | | | | | | |
| 1. | | | | | nent units/funds es to the financi | | | | the financial stat | ements and/or disclosed in the | |
| 2. | | | | | | | | unit's unreserved fu budget for expendit | | estricted net assets | |
| 3. | | | The local | unit is in o | compliance with | the Unif | orm Chart of | Accounts issued by | the Department | of Treasury. | |
| 4. | | | The local | unit has a | idopted a budge | et for all r | equired fund | S. | | | |
| 5. | | | A public h | earing on | the budget was | s held in | accordance v | vith State statute. | | | |
| 6. | | | | | ot violated the ssued by the Lo | | | | nder the Emerger | ncy Municipal Loan Act, or | |
| 7. | | | The local | unit has n | ot been delinqu | uent in dis | stributing tax | revenues that were | collected for ano | ther taxing unit. | |
| 8. | | | The local | unit only l | nolds deposits/i | nvestmer | nts that comp | ly with statutory req | uirements. | | |
| 9. | | | | | | | | s that came to our a sed (see Appendix H | | ed in the <i>Bulletin for</i> | |
| 10. | | | that have | not been | previously com | municate | d to the Loca | | Division (LAFD) | during the course of our audit . If there is such activity that has | |
| 11. | | | The local | unit is fre | e of repeated co | omments | from previou | s years. | | | |
| 12. | | | The audit | opinion is | UNQUALIFIE | Э. | | | | | |
| 13. | | | | | complied with G | | or GASB 34 a | s modified by MCG | AA Statement #7 | and other generally | |
| 14. | | | The board | l or counc | il approves all i | invoices p | orior to payme | ent as required by cl | harter or statute. | | |
| 15. | | | To our kno | owledge, | bank reconcilia | tions that | were review | ed were performed t | timely. | | |
| includes I, th | uded cripti e un | in tl on(s) dersi | nis or any of the auth gned, certif | other aud nority and y that this | dit report, nor of or commission statement is c | do they o | btain a stan | d-alone audit, pleas | | the audited entity and is not name(s), address(es), and a | |
| We | have | e end | closed the | following | g: | Enclosed | d Not Requir | ed (enter a brief justific | cation) | | |
| Fina | ancia | l Sta | tements | | | | | | | | |
| The | lette | er of | Comments | and Reco | ommendations | | | | | | |
| Oth | er (D | escrib | e) | | | | | | | | |
| Certi | fied P | ublic A | Accountant (Fir | m Name) | | | | Telephone Number | | | |
| Stree | et Add | ress | | | | | | City | State | Zip | |
| Authorizing CPA Signature Kenneth d. Berthiaumo | | | | Р | rinted Name | <u> </u> | License I | Number | | | |

CITY OF LUDINGTON

Mason County, Michigan

FINANCIAL STATEMENTS

December 31, 2006

CITY OF LUDINGTON

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INDEPENDENT AUDITORS' REPORT

To the Honorable Mayor and Members of City Council City of Ludington, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Ludington as of and for the year ended December 31, 2006, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Ludington's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

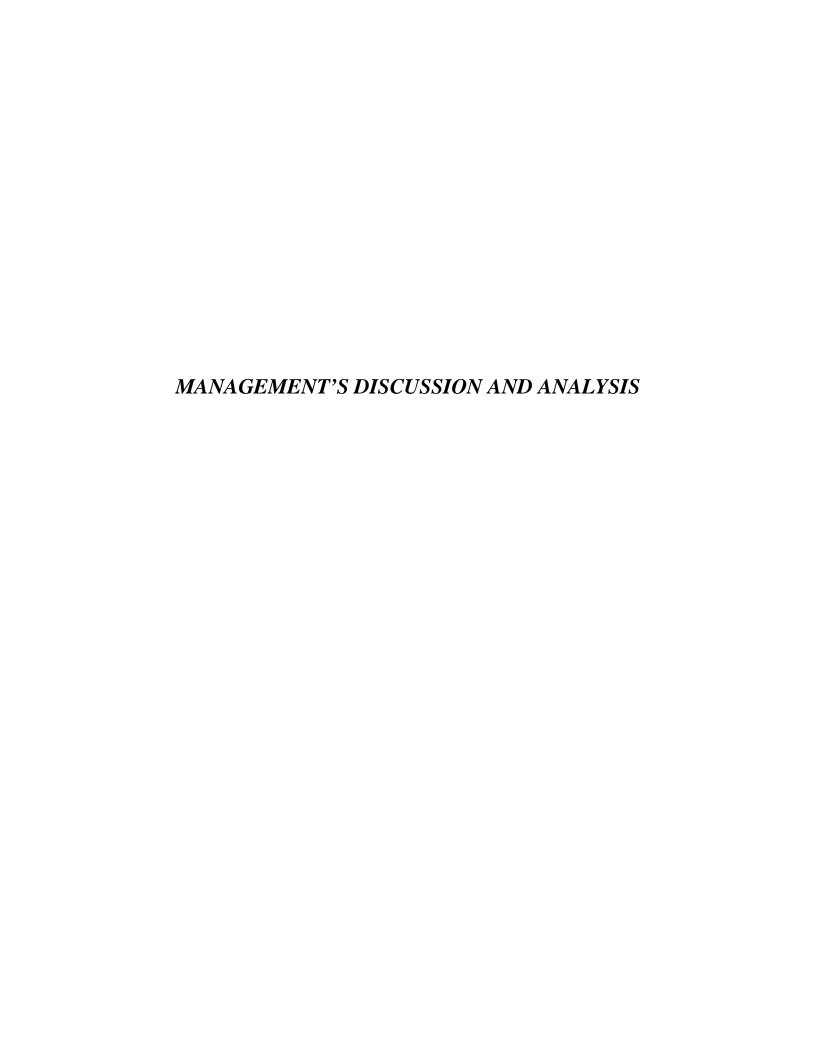
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Ludington, as of December 31, 2006, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, schedule of pension plan funding progress and budgetary comparison schedules, are not a required part of the basic financial statements, but are supplemental information required by the accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Ludington's basic financial statements. The accompanying other supplemental information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Berthiaume & Co.

March 21, 2007



December 31, 2006

Overview of the Financial Statements:

The City of Ludington's discussion and analysis is a narrative overview of the City's financial activities for the fiscal year ended December 31, 2006. The information presented here should be read in conjunction with the financial statements and the notes to the financial statements that follow.

Government-wide Financial Statements:

The government-wide financial statements report information about the City as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide financial statements report the City's net assets and how they have changed. Net assets – the difference between the City's assets and liabilities – are one way to measure the City's financial health.

The government-wide financial statements of the City are divided into three categories:

<u>Governmental Activities</u> – Most of the City's basic services are included here, such as the public safety, public works, and recreation departments, and general administration. Property taxes, Stateshared revenue, charges for services, grants, and transfers provide much of the funding.

<u>Business-type Activities</u> – The City charges fees to customers to help it cover the costs of certain services it provides. The City's sewer and water systems and marina are included here.

Component Unit - The City includes the Downtown Development Authority in its report.

Fund Financial Statements:

The fund financial statements provide more detailed information about the City's most significant funds – not the City as a whole. Funds are accounting tools that the City uses to keep track of specific sources of funding and spending for particular purposes. Some funds are required by State law and bond covenants. The City Council establishes other funds to control and manage money for particular purposes.

The City has three kinds of funds:

<u>Governmental Funds</u> – Most of the City's basic services are included in governmental funds, which focus on how cash and other financial assets that can be converted to cash flow in and out, and the balance left at year end that is available for spending. The governmental fund statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs.

<u>Proprietary Funds</u> – Services to which the City charges customers a fee are generally reported in proprietary funds. Proprietary fund statements, like government-wide statements, provide both short-and long-term financial information.

<u>Fiduciary Funds</u> – The City is responsible for ensuring that the assets in these funds are used for their intended purposes. We exclude these activities from the government-wide financial statements because the City cannot use these assets to finance its operations.

December 31, 2006

Financial Highlights:

- Assets of the City exceeded its liabilities at the end of the fiscal year by \$27,879,460 (net assets), an increase of \$939,191 from the previous year. Of the \$27.9 million reported in net assets, approximately \$8.6 million may be used to meet the ongoing obligations to citizens and creditors (unrestricted net assets).
- Net assets of our governmental activities increased \$494,927, or 6.1 percent, while net assets of our business-type activities increased \$444,264, or 2.4 percent.
- Unrestricted net assets for governmental activities are 57.1 percent of expenses. Unrestricted net assets for business-type activities exceed expenses.
- The General Fund reported revenues in excess of expenditures of \$517,852 and other financing uses of \$380,679 with a net change in fund balance of \$137,173 for the year. This resulted in a year end fund balance of \$1,683,544. Of this amount, \$1,580,585 is unreserved and undesignated, or 36.3 percent of General Fund expenditures.

The City as a Whole:

The City's combined net assets are \$27.9 million at December 31, 2006. Business-type activities make up \$19.4 million and governmental activities make up \$8.5 million of the total. A comparative condensed statement of net assets and condensed statement of activities is a part of the management's discussion and analysis and shown below.

City of Ludington – Net Assets:

As noted earlier, the City's assets exceed its liabilities at the end of the fiscal year by \$27.9 million (net assets). However, a major portion (63.8 percent) of the City's net assets represents its investment in capital assets (e.g., land, infrastructure, buildings, and equipment) less any related debt used to acquire or construct these assets. The City uses these assets to provide services to its citizens; thus, these assets are not available for spending.

Unrestricted net assets of the City were \$8.6 million at the end of this year. This amount represents the part of net assets that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements.

December 31, 2006

Furthermore, the City is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

The following table depicts a condensed statement of net assets at December 31, 2006 and 2005:

| | Govern | ımental | Business-type | | | |
|-----------------------------|--------------|--------------|---------------|--------------|--------------|--------------|
| | Acti | vities | Activ | vities | To | tal |
| | 2006 | 2005 | 2006 | 2005 | 2006 | 2005 |
| Assets: | | | | | | |
| Current assets | \$ 7,694,527 | \$ 7,423,382 | \$ 6,082,040 | \$ 6,038,772 | \$13,776,567 | \$13,462,154 |
| Capital assets | 6,990,495 | 6,734,630 | 13,699,322 | 13,457,407 | 20,689,817 | 20,192,037 |
| Total assets | 14,685,022 | 14,158,012 | 19,781,362 | 19,496,179 | 34,466,384 | 33,654,191 |
| Liabilities: | | | | | | |
| Other liabilities | 3,448,620 | 3,336,246 | 111,066 | 99,309 | 3,559,686 | 3,435,555 |
| Long-term liabilities | 2,738,939 | 2,819,230 | 288,299 | 459,137 | 3,027,238 | 3,278,367 |
| Total liabilities | 6,187,559 | 6,155,476 | 399,365 | 558,446 | 6,586,924 | 6,713,922 |
| Net assets: | | | | | | |
| Invested in capital assets, | | | | | | |
| net of related debt | 4,332,410 | 3,994,630 | 13,444,322 | 13,037,407 | 17,776,732 | 17,032,037 |
| Restricted | 666,438 | 577,408 | 856,017 | 1,018,267 | 1,522,455 | 1,595,675 |
| Unrestricted | 3,498,615 | 3,430,498 | 5,081,658 | 4,882,059 | 8,580,273 | 8,312,557 |
| Total net assets | \$ 8,497,463 | \$ 8,002,536 | \$19,381,997 | \$18,937,733 | \$27,879,460 | \$26,940,269 |

December 31, 2006

The following table shows the changes in net assets for 2006 and 2005:

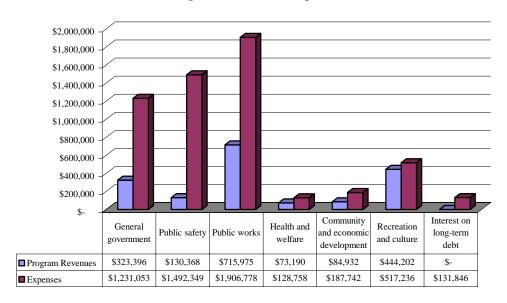
| | Govern | mental | Business-type | | | |
|--------------------------------|--------------|--------------|---------------|--------------|--------------|--------------|
| | Activ | rities | Activ | vities | <i>To</i> | tal |
| | 2006 | 2005 | 2006 | 2005 | 2006 | 2005 |
| Revenues: | | | | | | |
| Program revenues | | | | | | |
| Charges for services | \$ 580,731 | \$ 728,675 | \$ 3,321,297 | \$ 3,257,660 | \$ 3,902,028 | \$ 3,986,335 |
| Operating grants | 916,264 | 1,220,922 | 19,331 | - | 935,595 | 1,220,922 |
| Capital grants | 275,068 | 513,031 | 115,507 | 191,930 | 390,575 | 704,961 |
| General revenues | | | | | | |
| Property taxes | 3,234,976 | 3,117,535 | - | - | 3,234,976 | 3,117,535 |
| Franchise taxes | 44,847 | 40,306 | - | - | 44,847 | 40,306 |
| State revenue sharing | 823,580 | 838,148 | - | - | 823,580 | 838,148 |
| Investment earnings | 213,228 | 131,118 | 240,484 | 133,539 | 453,712 | 264,657 |
| Total revenues | 6,088,694 | 6,589,735 | 3,696,619 | 3,583,129 | 9,785,313 | 10,172,864 |
| Expenses: | | | | | | |
| General government | 1,231,053 | 1,279,057 | _ | _ | 1,231,053 | 1,279,057 |
| Public safety | 1,492,349 | 1,451,475 | _ | _ | 1,492,349 | 1,451,475 |
| Public works | 1,906,778 | 2,482,734 | - | - | 1,906,778 | 2,482,734 |
| Health and welfare | 128,758 | 145,618 | - | - | 128,758 | 145,618 |
| Community and economic | , | , | | | , | , |
| development | 187,742 | 731,826 | - | - | 187,742 | 731,826 |
| Recreation and culture | 517,236 | 493,911 | - | - | 517,236 | 493,911 |
| Interest on long-term debt | 131,846 | 128,547 | - | - | 131,846 | 128,547 |
| Sewer | = | - - | 1,087,637 | 1,093,564 | 1,087,637 | 1,093,564 |
| Water | - | - | 1,357,167 | 1,256,336 | 1,357,167 | 1,256,336 |
| Marina | | | 807,551 | 734,553 | 807,551 | 734,553 |
| Total expenses | 5,595,762 | 6,713,168 | 3,252,355 | 3,084,453 | 8,848,117 | 9,797,621 |
| Excess of revenues over | | | | | | |
| expenses before other | 492,932 | (123,433) | 444,264 | 498,676 | 937,196 | 375,243 |
| Other items: | | | | | | |
| Contributions to principal | 1,995 | 4,310 | _ | _ | 1,995 | 4,310 |
| Gain on sale of capital assets | | 53,765 | | | | 53,765 |
| Total other items | 1,995 | 58,075 | | | 1,995 | 58,075 |
| Change in net assets | 494,927 | (65,358) | 444,264 | 498,676 | 939,191 | 433,318 |
| Net assets, beginning of | | | | | | |
| year, restated | 8,002,536 | 8,067,894 | 18,937,733 | 18,439,057 | 26,940,269 | 26,506,951 |
| Net assets, end of year | \$ 8,497,463 | \$ 8,002,536 | \$19,381,997 | \$18,937,733 | \$27,879,460 | \$26,940,269 |

December 31, 2006

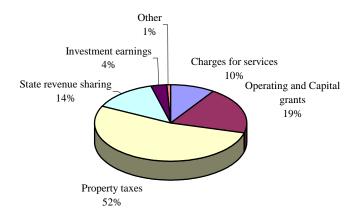
Governmental Activities:

For the year ended December 31, 2006, revenues for the City's governmental activities totaled \$6.1 million. Property taxes accounted for 52 percent of the total revenues, or \$3.2 million. State-shared revenues were 14 percent, or \$823 thousand; these revenues continue to be a concern as to future funding levels.

Governmental Activities Program Revenues and Expenses



Governmental Activities Revenues by Source

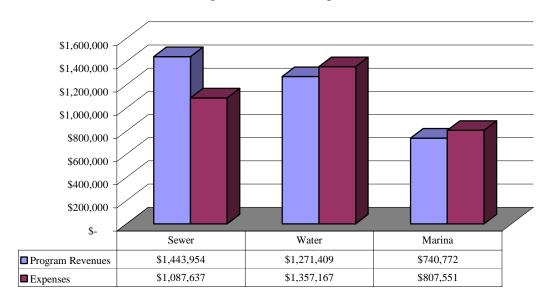


December 31, 2006

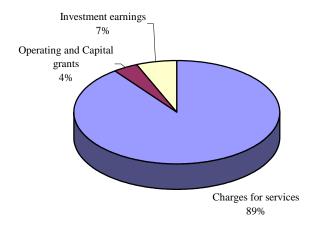
Business-type Activities:

For the year ended December 31, 2006, revenues for business-type activities were \$3.7 million. Charges for services were 89 percent of gross revenues, or \$3.3 million. Contributions for repairs and capital improvements were 4 percent of gross revenues, or \$134 thousand and interest income on investments was 7 percent of gross revenues, or \$240 thousand.

Business-type Activities Program Revenues and Expenses



Business-type Activities Revenues by Source



December 31, 2006

The City has three business type-activities: the sewer and water systems and marina. In total, these three activities generated \$3,456,135 in program revenues, and incurred \$3,252,355 in expenses. In addition, general revenues for business-type activities were \$240,484. The City's business-type activities experienced an increase in net assets of \$444,264 for the year.

Capital Assets and Debt Administration:

At the end of 2006, the City has \$33,008,412 invested, before depreciation, in a wide range of capital assets, including land, land improvements, buildings and improvements, equipment, sewer and water lines, and marina. In addition, the City is reporting infrastructure assets if any were acquired since January 1, 2004. Infrastructure assets include roads, bridges, sidewalks, storm drains, and other immovable assets. The value of the infrastructure assets, net of depreciation, contained in this report is \$480,367 at December 31, 2006.

Debt of \$2,658,085 related to the construction and acquisition of the above-mentioned capital assets is reported as a liability in the governmental activities in the statement of net assets.

Debt related to the sewer and water systems totaling \$255,000 is recorded as a liability in the business-type activities in the statement of net assets.

The City's Funds:

The fund financial statements begin on page 14 and provide detailed information on the most significant governmental funds – not the City as a whole. The City Council creates funds to help manage money for special purposes, as well as to show accountability for certain activities, such as special property tax millages. The City's major governmental funds for 2006 include the General Fund.

The City's governmental funds reported combined fund balance of \$2,795,504 for this year, an increase of \$309,915 from last year. Included in this increase is the General Fund's net change in fund balance of \$137,173, which consists of an excess of revenues over expenditures of \$517,852, plus contract financing of \$38,085, less net transfers to other funds of \$418,676.

General Fund Budgetary Highlights:

Differences between the original and final amended budgets for revenues and expenditures were relatively minor, except:

- Interest earned on investments was higher than anticipated by \$67,200.
- The City received approximately \$39,000 in donated equipment (revenues and expenditures).
- The City received contract financing of approximately \$38,000 to purchase new accounting software (revenues and expenditures).

December 31, 2006

Economic Factors:

The City continues to maintain positive fund balances in each of its funds. However, concerns arise when considering the revenues and expenses that the City is facing in upcoming years. The major sources of revenue for the City are property taxes, State-shared revenues, and charges for services. These sources have certain limitations outside of the City's control – taxable value of property in the City has remained flat, resulting in small increases in property taxes; the State of Michigan has experienced budget deficits and has reduced revenue-sharing payments to local governments to help in reducing their deficit; and the economy has restricted the City in what it can charge its customers. In comparison, certain expenses continue to rise at a rate higher than inflation, such as health insurance, utility costs, and gasoline expenses.

We are continuing to plan for the long term, and will continue to balance the budgets through controls over spending, while striving to provide the City's residents with the same level of service to which they have become accustomed.

Contacting the City's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the City's finances and to show the City's accountability for the money it receives. If you have questions about this report or need additional financial information, contact John E. Shay, City Manager, 400 S. Harrison Street, Ludington, Michigan 49431.



STATEMENT OF NET ASSETS

December 31, 2006

| | Pr | | | |
|---|-------------------------|-----------------------------|---------------|-------------------|
| | Governmental Activities | Business-type Activities | Total | Component Unit |
| Assets: | | | | |
| Cash and investments | \$ 3,592,476 | \$ 4,154,325 | \$ 7,746,801 | \$ 34,337 |
| Receivables | 3,662,057 | 791,851 | 4,453,908 | 29,741 |
| Inventory | 135,773 | 210,267 | 346,040 | - |
| Prepaid expenses | 131,761 | 69,580 | 201,341 | - |
| Restricted cash and investments | - | 856,017 | 856,017 | - |
| Capital assets: | | | | |
| Nondepreciable capital assets | 163,580 | 867,055 | 1,030,635 | - |
| Depreciable capital assets, net | 6,826,915 | 12,832,267 | 19,659,182 | - |
| Deferred charges | 172,460 | | 172,460 | |
| Total assets | 14,685,022 | 19,781,362 | 34,466,384 | 64,078 |
| Liabilities: | | | | |
| Accounts payable and accrued expenses | 86,827 | 18,350 | 105,177 | - |
| Deferred revenue | 3,361,793 | 92,716 | 3,454,509 | 29,510 |
| Long-term liabilities: | | | | |
| Due within one year | 149,042 | 80,000 | 229,042 | - |
| Due in more than one year | 2,589,897 | 208,299 | 2,798,196 | |
| Total liabilities | 6,187,559 | 399,365 | 6,586,924 | 29,510 |
| Net assets: | | | | |
| Invested in capital assets, net of related debt | 4,332,410 | 13,444,322 | 17,776,732 | - |
| Restricted for: | , , | , , | , , | |
| Debt service | 79 | 100,000 | 100,079 | _ |
| Streets | 423,670 | = | 423,670 | _ |
| Nonexpendable cemetery principal | 242,689 | - | 242,689 | _ |
| Equipment replacement | · = | 756,017 | 756,017 | _ |
| Unrestricted | 3,498,615 | 5,081,658 | 8,580,273 | 34,568 |
| Total net assets | \$ 8,497,463 | \$ 19,381,997 | \$ 27,879,460 | \$ 34,568 |

STATEMENT OF ACTIVITIES

Year Ended December 31, 2006

| | | i | | | |
|------------------------------------|-------------|-------------|---------------|---------------|---------------|
| | | Charges | Operating | Capital | Net |
| | | for | Grants and | Grants and | (Expense) |
| | Expenses | Services | Contributions | Contributions | Revenue |
| Functions/Programs | | | | | |
| PRIMARY GOVERNMENT: | | | | | |
| Governmental activities: | | | | | |
| General government | \$1,231,053 | \$ 262,342 | \$ 18,796 | \$ 42,258 | \$ (907,657) |
| Public safety | 1,492,349 | 107,334 | 23,034 | - | (1,361,981) |
| Public works | 1,906,778 | 65,869 | 650,106 | - | (1,190,803) |
| Health and welfare | 128,758 | 3,228 | 69,962 | - | (55,568) |
| Community and economic development | 187,742 | 1,371 | 83,561 | - | (102,810) |
| Recreation and culture | 517,236 | 140,587 | 70,805 | 232,810 | (73,034) |
| Interest on long-term debt | 131,846 | | | | (131,846) |
| Total governmental activities | 5,595,762 | 580,731 | 916,264 | 275,068 | (3,823,699) |
| Business-type activities: | | | | | |
| Sewer | 1,087,637 | 1,328,447 | - | 115,507 | 356,317 |
| Water | 1,357,167 | 1,271,409 | - | - | (85,758) |
| Marina | 807,551 | 721,441 | 19,331 | | (66,779) |
| Total business-type activities | 3,252,355 | 3,321,297 | 19,331 | 115,507 | 203,780 |
| Total primary government | \$8,848,117 | \$3,902,028 | \$ 935,595 | \$ 390,575 | \$(3,619,919) |
| COMPONENT UNIT: | | | | | |
| Downtown development authority | \$ 32,246 | \$ - | \$ 7,168 | \$ - | \$ (25,078) |

| | Pr | | | |
|---|----------------------------|---------------------------------|----------------|-------------------|
| | Governmental Activities | Business- type Activities | Total | Component Unit |
| Changes in net assets: Net (Expense) Revenue | \$ (3,823,699) | \$ 203,780 | \$ (3,619,919) | \$ (25,078) |
| General revenues: Taxes: | | | | |
| Property taxes, levied for general purpose | 3,224,663 | _ | 3,224,663 | _ |
| Property taxes, captured by DDA | - | - | - | 26,477 |
| Payment in lieu of taxes | 10,313 | - | 10,313 | , - |
| Franchise taxes | 44,847 | - | 44,847 | - |
| Grants and contributions not restricted to | | | | |
| specific programs | 823,580 | - | 823,580 | - |
| Unrestricted investment earnings | 213,228 | 240,484 | 453,712 | 1,860 |
| Contributions to principal of permanent funds | 1,995 | | 1,995 | |
| Total general revenues and contributions | 4,318,626 | 240,484 | 4,559,110 | 28,337 |
| Change in net assets | 494,927 | 444,264 | 939,191 | 3,259 |
| Net assets, beginning of year, restated | 8,002,536 | 18,937,733 | 26,940,269 | 31,309 |
| Net assets, end of year | \$ 8,497,463 | \$ 19,381,997 | \$ 27,879,460 | \$ 34,568 |

GOVERNMENTAL FUNDS

BALANCE SHEET

December 31, 2006

| | General Fund | Nonmajor overnmental Funds | Go | Total overnmental Funds |
|-------------------------------------|---------------------|----------------------------------|----|-------------------------------|
| Assets: | | | | |
| Cash and investments | \$ 1,454,547 | \$ 992,209 | \$ | 2,446,756 |
| Taxes receivable | 3,287,835 | - | | 3,287,835 |
| Accounts receivable | 59,463 | 2,362 | | 61,825 |
| Special assessments receivable | 4,853 | - | | 4,853 |
| Notes receivable | - | 17,965 | | 17,965 |
| Accrued interest receivable | 19,599 | 9,898 | | 29,497 |
| Due from other governmental units | 140,555 | 104,989 | | 245,544 |
| Inventory | 9,563 | 45,050 | | 54,613 |
| Prepaid expenditures | 93,396 | 6,963 | | 100,359 |
| Total assets | \$ 5,069,811 | \$ 1,179,436 | \$ | 6,249,247 |
| Liabilities and Fund Balances: | | | | |
| Liabilities: | | | | |
| Accounts payable | \$ 5,144 | \$ 19,812 | \$ | 24,956 |
| Accrued expenses | 11,158 | - | | 11,158 |
| Due to other governmental units | 3,119 | _ | | 3,119 |
| Deposits payable | 200 | _ | | 200 |
| Deferred revenue | 3,366,646 | 47,664 | | 3,414,310 |
| Total liabilities | 3,386,267 | 67,476 | | 3,453,743 |
| Fund balances: | | | | |
| Reserved for: | | | | |
| Inventory | 9,563 | 45,050 | | 54,613 |
| Prepaid expenditures | 93,396 | 6,963 | | 100,359 |
| Debt service | - | 79 | | 79 |
| Capital projects | - | 224,042 | | 224,042 |
| Nonexpendable cemetery principal | - | 242,689 | | 242,689 |
| Unreserved: | | | | |
| General fund | 1,580,585 | - | | 1,580,585 |
| Special revenue funds | - | 593,137 | | 593,137 |
| Total fund balances | 1,683,544 | 1,111,960 | | 2,795,504 |
| Total liabilities and fund balances | \$ 5,069,811 | \$ 1,179,436 | \$ | 6,249,247 |

RECONCILIATION OF FUND BALANCES OF THE GOVERNMENTAL FUNDS TO NET ASSETS OF GOVERNMENTAL ACTIVITIES

December 31, 2006

| Total fund balances for governmental funds | | \$ 2,795,504 |
|---|-------------|--------------|
| Total net assets reported for governmental activities in the statement of of net assets is different because: | | |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds. | | |
| Governmental capital assets | 4,798,903 | |
| Less accumulated depreciation | (1,101,797) | 3,697,106 |
| Bond issuance costs are recorded as expenditures in the governmental funds but are deferred in the statement of net assets and amortized over the life of the bond. | | 172,460 |
| Interest payable in the governmental activities are not payable from current resources and therefore are not reported in the governmental funds. | | (44,817) |
| Deferred revenues reported in the governmental funds are recognized as revenues for the governmental activities. | | |
| Grants | 29,699 | |
| Notes | 17,965 | |
| Special assessments | 4,853 | 52,517 |
| Long-term liabilities are not due and payable in the current year and therefore are not reported in the governmental funds: | | |
| Bonds payable | (2,620,000) | |
| Contract financing | (38,085) | |
| Compensated absences payable | (74,386) | (2,732,471) |
| The assets and liabilities of internal service funds are included in governmental | | |
| activities in the statement of net assets. | | 4,557,164 |
| Net assets of governmental activities | | \$ 8,497,463 |

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

Year Ended December 31, 2006

| | | General Fund | | lonmajor vernmental Funds | Go | Total vernmental Funds |
|--|----|-----------------|----|---------------------------------|----|------------------------------|
| Revenues: | | | | | | |
| Property taxes | \$ | 3,234,976 | \$ | - | \$ | 3,234,976 |
| Licenses and permits | | 68,324 | | - | | 68,324 |
| Federal grants | | 10,402 | | 14,216 | | 24,618 |
| State grants | | 874,904 | | 895,629 | | 1,770,533 |
| Contributions from other units | | 28,796 | | 102,869 | | 131,665 |
| Charges for services | | 394,516 | | 46,607 | | 441,123 |
| Fines and forfeits | | 38,938 | | - | | 38,938 |
| Interest and rents | | 128,231 | | 35,566 | | 163,797 |
| Other revenue | | 93,292 | | 83,512 | | 176,804 |
| Total revenues | _ | 4,872,379 | | 1,178,399 | | 6,050,778 |
| Expenditures: Current | | | | | | |
| General government | | 1,185,015 | | - | | 1,185,015 |
| Public safety | | 1,452,621 | | 3,740 | | 1,456,361 |
| Public works | | 1,088,635 | | 579,862 | | 1,668,497 |
| Health and welfare | | - | | 124,140 | | 124,140 |
| Community and economic development | | 78,563 | | 108,186 | | 186,749 |
| Recreation and culture | | 366,758 | | 131,974 | | 498,732 |
| Other | | 58,184 | | - | | 58,184 |
| Capital outlay | | 124,751 | | 242,943 | | 367,694 |
| Debt service | | | | | | |
| Principal | | - | | 120,000 | | 120,000 |
| Interest and fees | | | | 113,576 | | 113,576 |
| Total expenditures | | 4,354,527 | | 1,424,421 | | 5,778,948 |
| Excess (deficiency) of revenues | | | | | | |
| over expenditures | | 517,852 | - | (246,022) | | 271,830 |
| Other financing sources (uses): | | | | | | |
| Contract financing | | 38,085 | | - | | 38,085 |
| Transfers in from other funds | | 10,647 | | 543,911 | | 554,558 |
| Transfers out to other funds | | (429,411) | | (125,147) | - | (554,558) |
| Total other financing sources (uses) | | (380,679) | | 418,764 | | 38,085 |
| Net change in fund balances | | 137,173 | | 172,742 | | 309,915 |
| Fund balances, beginning of year, restated | | 1,546,371 | | 939,218 | | 2,485,589 |
| Fund balances, end of year | \$ | 1,683,544 | \$ | 1,111,960 | \$ | 2,795,504 |

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended December 31, 2006

| Net change in fund balances - total governmental funds | | \$ | 309,915 |
|---|-----------|----|-----------|
| Total change in net assets reported for governmental activities in the statement of activities is different because: | | | |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives and reported as depreciation expense. | | | |
| Capital outlay | 367,128 | | |
| Less depreciation expense | (157,499) | | 209,629 |
| Collection of certain items recorded as deferred revenue are considered current financial resources in the governmental funds. In the statement of activities, these items have been recorded as revenue. | | | |
| Grants | 29,699 | | |
| Notes | (1,948) | | |
| Special assessments | (1,704) | | 26,047 |
| Bond issuance costs are recorded as expenditures in the governmental funds but are deferred in the statement of net assets and amortized over the life of the bond. | | | (18,801) |
| Proceeds from contract financing are revenue in the governmental funds, but the proceeds increase long-term liabilities in the statement of net assets. | | | (38,085) |
| Repayments of principal on long-term obligations are expenditures in governmental funds but the payments reduce long-term liabilities in the statement of net assets. | | | 120,000 |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. | | | |
| Change in compensated absences payable | 508 | | |
| Change in accrued interest on bonds | 531 | | 1,039 |
| The net revenue (expense) of the internal service fund is reported with | | | |
| governmental activities. | | | (114,817) |
| Change in net assets of governmental activities | | \$ | 494,927 |
| Change in het abbeib of Botel missionia actifities | | 7 | , |

STATEMENT OF NET ASSETS

December 31, 2006

| | | Business-ty | pe Activities | | Governmental Activities |
|--|---------------|---------------|----------------|------------------------------|--|
| | Sewer Fund | Water Fund | Marina Fund | Total Enterprise Funds | Internal Service Fund - Motor Pool Fund |
| Assets: | | | | | |
| Current assets: | | | | | |
| Cash and investments | \$ 827,624 | \$ 2,271,591 | \$ 1,055,110 | \$ 4,154,325 | \$ 1,145,720 |
| Accounts receivable | 308,610 | 305,034 | - | 613,644 | - |
| Accrued interest receivable | 14,827 | 34,486 | 13,387 | 62,700 | 14,538 |
| Due from other governmental units | 115,507 | - | - | 115,507 | - |
| Inventory | 62,632 | 123,980 | 23,655 | 210,267 | 81,160 |
| Prepaid expenses | 28,321 | 30,855 | 10,404 | 69,580 | 31,402 |
| Total current assets | 1,357,521 | 2,765,946 | 1,102,556 | 5,226,023 | 1,272,820 |
| Noncurrent assets: | | | | | |
| Restricted cash and investments Capital assets: | 367,004 | 489,013 | - | 856,017 | - |
| Nondepreciable capital assets | 72,415 | 3,247 | 791,393 | 867,055 | 4,250 |
| Depreciable capital assets, net | 6,415,395 | 5,144,610 | 1,272,262 | 12,832,267 | 3,289,139 |
| Total noncurrent assets | 6,854,814 | 5,636,870 | 2,063,655 | 14,555,339 | 3,293,389 |
| Total assets | 8,212,335 | 8,402,816 | 3,166,211 | 19,781,362 | 4,566,209 |
| Liabilities: | | | | | |
| Current liabilities: | | | | | |
| Accounts payable | 531 | 12,941 | (7) | 13,465 | 2,577 |
| Due to other governmental units | - | 235 | - | 235 | _ |
| Deposits payable | - | 4,650 | - | 4,650 | - |
| Deferred revenue | - | - | 92,716 | 92,716 | - |
| Current portion of long-term debt | | 80,000 | | 80,000 | |
| Total current liabilities | 531 | 97,826 | 92,709 | 191,066 | 2,577 |
| Noncurrent liabilities: | | | | | |
| Compensated absences payable | 12,321 | 18,866 | 2,112 | 33,299 | 6,468 |
| Long-term debt | <u> </u> | 175,000 | | 175,000 | <u> </u> |
| Total noncurrent liabilities | 12,321 | 193,866 | 2,112 | 208,299 | 6,468 |
| Total liabilities | 12,852 | 291,692 | 94,821 | 399,365 | 9,045 |
| | | | | | continued |

STATEMENT OF NET ASSETS, CONTINUED

December 31, 2006

| | | Business-ty | pe Activities | | Governmental Activities |
|-----------------------------|---------------|---------------|----------------|------------------------------|--|
| | Sewer Fund | Water Fund | Marina Fund | Total Enterprise Funds | Internal Service Fund - Motor Pool Fund |
| Net assets: | | | | | |
| Invested in capital assets, | | | | | |
| net of related debt | 6,487,810 | 4,892,857 | 2,063,655 | 13,444,322 | 3,293,389 |
| Restricted for: | | | | | |
| Debt service | - | 100,000 | - | 100,000 | - |
| Equipment replacement | 367,004 | 389,013 | - | 756,017 | - |
| Unrestricted | 1,344,669 | 2,729,254 | 1,007,735 | 5,081,658 | 1,263,775 |
| Total net assets | \$ 8,199,483 | \$8,111,124 | \$3,071,390 | \$ 19,381,997 | \$ 4,557,164 |

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS Year Ended December 31, 2006

| | Business-type Activities | | | | Governmental Activities | |
|---|--------------------------|---------------|----------------|------------------------------|---|--|
| | Sewer Fund | Water Fund | Marina Fund | Total Enterprise Funds | Internal Service Fund - Motor Pool Fund | |
| Operating revenues: | | | | | | |
| Charges for services | \$ 1,326,347 | \$ 1,234,128 | \$ 721,441 | \$ 3,281,916 | \$ - | |
| Equipment rental | - | - 5 101 | - | - | 606,288 | |
| Other | 2,100 | 5,101 | | 7,201 | 114,976 | |
| Total operating revenues | 1,328,447 | 1,239,229 | 721,441 | 3,289,117 | 721,264 | |
| Operating expenses: | | | | | | |
| Personnel | 283,989 | 467,948 | 109,841 | 861,778 | 131,433 | |
| Fringe benefits | 138,835 | 226,294 | 40,720 | 405,849 | 61,435 | |
| Supplies | 88,667 | 62,666 | 358,626 | 509,959 | 198,224 | |
| Contracted services | 63,074 | 51,684 | 76,244 | 191,002 | 9,869 | |
| Administrative expense | 65,300 | 65,300 | 38,700 | 169,300 | 48,900 | |
| Telephone | 4,073 | 7,121 | 3,424 | 14,618 | 2,128 | |
| Mileage | 458 | 52 | 500 | 1,010 | 310 | |
| Dues, licenses and permits | 250 | 180 | 265 | 695 | - | |
| Education and training | 2,073 | 1,434 | - | 3,507 | 367 | |
| Printing and publishing | - | - | 242 | 242 | = | |
| Insurance | 43,597 | 43,597 | 12,110 | 99,304 | 84,771 | |
| Utilities | 150,061 | 101,008 | 28,269 | 279,338 | 39,269 | |
| Repairs and maintenance | 42,066 | 54,496 | 19,233 | 115,795 | 85,372 | |
| Equipment rental | 35,858 | 55,468 | 7,436 | 98,762 | = | |
| Other services and supplies | 1,572 | 65,529 | 27,387 | 94,488 | 2,543 | |
| Depreciation | 163,264 | 141,681 | 84,554 | 389,499 | 222,996 | |
| Total operating expenses | 1,083,137 | 1,344,458 | 807,551 | 3,235,146 | 887,617 | |
| Operating income (loss) | 245,310 | (105,229) | (86,110) | 53,971 | (166,353) | |
| Non-operating revenues (expenses): | | | | | | |
| State grants | 115,507 | - | 19,331 | 134,838 | - | |
| Interest income | 56,105 | 137,495 | 46,884 | 240,484 | 51,536 | |
| Rental income | - | 32,180 | - | 32,180 | - | |
| Interest expense | (4,500) | (12,709) | | (17,209) | | |
| Net non-operating revenues | 167,112 | 156,966 | 66,215 | 390,293 | 51,536 | |
| Net income (loss) | 412,422 | 51,737 | (19,895) | 444,264 | (114,817) | |
| Net assets, beginning of year, restated | 7,787,061 | 8,059,387 | 3,091,285 | 18,937,733 | 4,671,981 | |
| Net assets, end of year | \$ 8,199,483 | \$ 8,111,124 | \$ 3,071,390 | \$19,381,997 | \$ 4,557,164 | |

STATEMENT OF CASH FLOWS

Year Ended December 31, 2006

| | | Business-ty _l | pe Activities | | Governmental Activities |
|---|--|---|---|--|--|
| | Sewer Fund | Water Fund | Marina Fund | Total Enterprise Funds | Internal Service Fund - Motor Pool Fund |
| Cash flows from operating activities: Cash received from customers Cash received from interfund services Cash payments to employees Cash payments to suppliers for goods and services | \$ 1,278,579 16,000 (284,380) (645,448) | \$ 1,213,210 - (472,853) (739,532) | \$ 722,490 - (110,383) (611,798) | \$ 3,214,279 16,000 (867,616) (1,996,778) | \$ 113,999 606,288 (129,301) (528,938) |
| Net cash provided by operating activities | 364,751 | 825 | 309 | 365,885 | 62,048 |
| Cash flows from capital and related financing activities: State grants | 16,285 | - | 19,331 | 35,616 | - |
| Acquisition and construction of capital assets Principal payments | (447,610) (90,000) | (156,672) (75,000) | (27,132) | (631,414) (165,000) | (269,232) |
| Interest paid | (4,500) | (12,709) | | (17,209) | |
| Net cash used by capital and related financing activities | (525,825) | (244,381) | (7,801) | (778,007) | (269,232) |
| Cash flows from investing activities: Interest received Rent received | 56,105 | 137,495 32,180 | 46,884 | 240,484 32,180 | 51,536 |
| Net cash provided by investing activities | 56,105 | 169,675 | 46,884 | 272,664 | 51,536 |
| Net increase (decrease) in cash and cash equivalents | (104,969) | (73,881) | 39,392 | (139,458) | (155,648) |
| Cash and cash equivalents, beginning of year | 1,299,597 | 2,834,485 | 1,015,718 | 5,149,800 | 1,301,368 |
| Cash and cash equivalents, end of year | \$ 1,194,628 | \$ 2,760,604 | \$ 1,055,110 | \$ 5,010,342 | \$ 1,145,720 continued |

STATEMENT OF CASH FLOWS, CONTINUED

Year Ended December 31, 2006

| | Business-type Activities | | | | Governmental <u>Activities</u> | | | | | |
|---|--------------------------|---------------|----|---------------|--------------------------------|----------------|----|-----------------------------|-----|---|
| | | Sewer Fund | | Water Fund | | Marina Fund | | Total nterprise Funds | Ser | Internal vice Fund - Iotor Pool Fund |
| Reconciliation of operating income (loss) to net cash provided by operating activities: | | | | | | | | | | |
| Operating income (loss) | \$ | 245,310 | \$ | (105,229) | \$ | (86,110) | \$ | 53,971 | \$ | (166,353) |
| Adjustments: | | | | | | | | | | |
| Depreciation | | 163,264 | | 141,681 | | 84,554 | | 389,499 | | 222,996 |
| Change in assets and liabilities: | | | | | | | | | | |
| Accounts receivable | | (48,260) | | (20,688) | | 223 | | (68,725) | | - |
| Accrued interest receivable | | (1,608) | | (5,331) | | (3,056) | | (9,995) | | (1,301) |
| Due from other governmental units | | - | | - | | - | | - | | 324 |
| Due from other funds | | 16,000 | | - | | - | | 16,000 | | - |
| Inventory | | (15,509) | | (23,767) | | (6,621) | | (45,897) | | (12,995) |
| Prepaid expenses | | 6,026 | | 10,789 | | 8,298 | | 25,113 | | 18,369 |
| Accounts payable | | (81) | | 7,925 | | (7) | | 7,837 | | (1,124) |
| Due to other governmental units | | - | | - | | (312) | | (312) | | - |
| Deposits payable | | - | | 350 | | - | | 350 | | - |
| Deferred revenue | | - | | - | | 3,882 | | 3,882 | | - |
| Compensated absences payable | | (391) | | (4,905) | _ | (542) | _ | (5,838) | | 2,132 |
| Net cash provided by operating | | | | | | | | | | |
| activities | \$ | 364,751 | \$ | 825 | \$ | 309 | \$ | 365,885 | \$ | 62,048 |

FIDUCIARY FUNDS

STATEMENT OF NET ASSETS

December 31, 2006

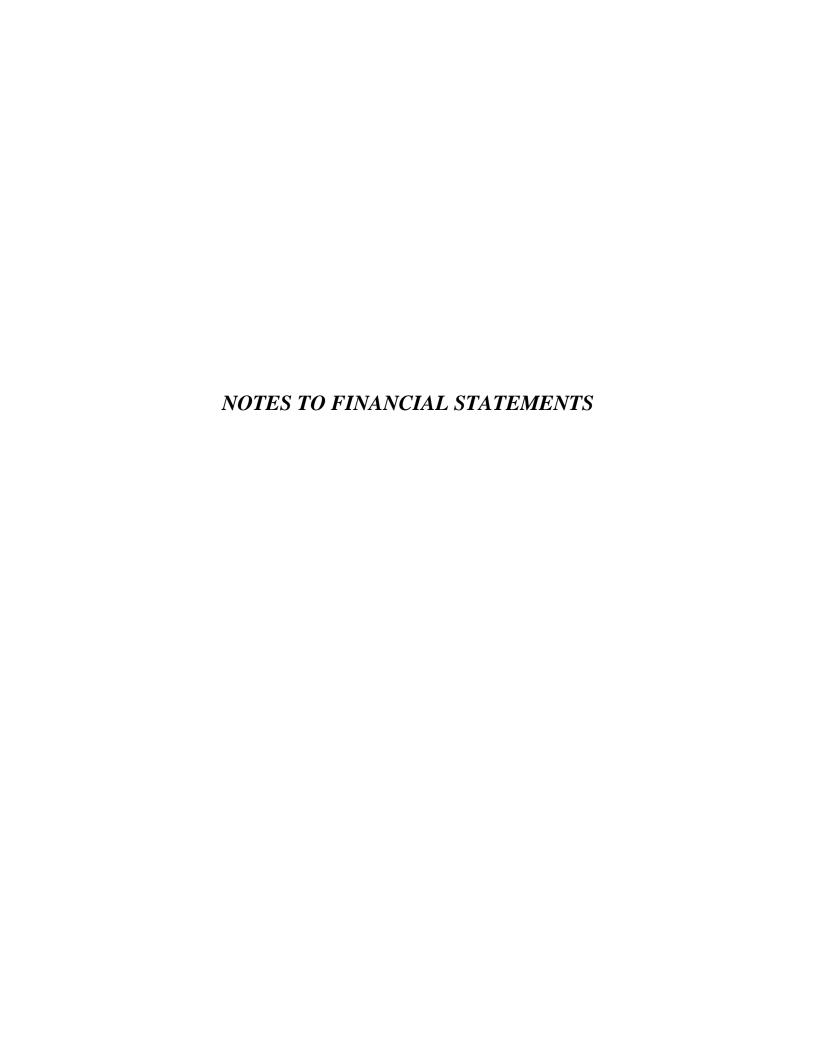
| | Police Pension Trust Fund | Agency Fund | Total Fiduciary Funds |
|---------------------------------------|---------------------------------|----------------|-----------------------------|
| Assets: | | 1 00000 | 1 1111415 |
| Cash and investments Taxes receivable | \$ 3,477,488 232,638 | \$ 4,433,165 | \$ 7,910,653 232,638 |
| Total assets | 3,710,126 | 4,433,165 | 8,143,291 |
| Liabilities: | | | |
| Accounts payable | - | 389,607 | 389,607 |
| Undistributed tax collections | - | 4,043,558 | 4,043,558 |
| Deferred revenue | 232,638 | | 232,638 |
| Total liabilities | 232,638 | 4,433,165 | 4,665,803 |
| Net Assets: | | | |
| Held in trust for pension benefits | 3,477,488 | | 3,477,488 |
| Total net assets | \$ 3,477,488 | \$ - | \$ 3,477,488 |

FIDUCIARY FUNDS

STATEMENT OF CHANGES IN NET ASSETS

Year Ended December 31, 2006

| | Police Pension Trust Fund |
|-------------------------------|---------------------------------|
| Additions: | |
| Property taxes | \$ 221,142 |
| Employee contributions | 39,494 |
| Investment income | 269,883 |
| Total additions | 530,519 |
| Deductions: | |
| Benefit payments | 386,680 |
| Total deductions | 386,680 |
| Net increase | 143,839 |
| Net assets, beginning of year | 3,333,649 |
| Net assets, end of year | \$ 3,477,488 |



NOTES TO FINANCIAL STATEMENTS

December 31, 2006

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Ludington was incorporated in 1873 under the provisions of the Home Rule Act of the State of Michigan. The City operates a Council-Manager form of government and provides the following services as authorized by its charter: general administrative services, public safety, highway and street maintenance, health, culture, recreation and other governmental functions.

The accounting policies of the City of Ludington conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The following is a summary of the significant accounting policies:

Reporting Entity:

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the City and its component units. In evaluating the City as a reporting entity, management has addressed all potential component units (traditionally separate reporting entities) for which the City may be financially accountable and, as such, should be included within the City's financial statements. The City (the primary government) is financially accountable if it appoints a voting majority of the organization's governing board and (1) it is able to impose its will on the organization or (2) there is a potential for the organization to provide specific financial burden on the City. Additionally, the primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The component units discussed below are included in the City's reporting entity because of their operational or financial relationship with the City.

Blended Component Unit

Building Authority – The Building Authority is governed by a board that is appointed by the City Council. Although it is legally separate from the City, it is reported as if it were a part of the primary government because its primary purpose is to finance and construct the City's public buildings. The Building Authority is reported as a debt service fund.

Discretely Presented Component Unit

Downtown Development Authority – The Downtown Development Authority (DDA) is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the City. The DDA was created to prevent and correct deterioration, encourage historical preservation, and promote economic growth within the downtown district. The DDA's board is appointed by the City Council. The budgets and expenditures of the Downtown Development Authority must be approved by the City Council. The City also has the ability to significantly influence operations of the Downtown Development Authority.

Joint Ventures

Western Mason County Fire District Authority – The City participates with the Townships of Hamlin and Pere Marquette. The Authority was established on May 20, 1996 in accordance with state law 1988 P.A. 57 for the purpose of forming a joint fire commission for uniform and orderly control of fire protection, fire department functions (including vehicle purchase and insurance coverage), and financing within the territorial limits of the City of Ludington and the Townships of Hamlin and Pere Marquette. Complete financial statements for the Authority can be obtained from Pere Marquette Township at 1699 South Pere Marquette Highway, Ludington, Michigan.

December 31, 2006

Measurement Focus, Basis of Accounting, and Financial Statement Presentation:

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Government-wide Financial Statements:

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of net assets and the statement of activities report information on all of the nonfiduciary activities of the primary government and its component units. These statements distinguish between activities that are governmental and those that are business-type activities. Internal service fund activity is eliminated to avoid "doubling up" revenues and expenses.

The statement of net assets presents governmental activities on a consolidated basis, using the economic resources measurement focus and accrual basis of accounting. This method recognizes all long-term assets and receivables as well as long-term debt and obligations. The City's net assets are reported in three parts (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. The City first utilizes restricted resources to finance qualifying activities.

The statement of activities reports both the gross and net cost of each of the City's functions. The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, fines, permits and charges, etc.). The statement of activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants.

The net costs (by function) are normally covered by general revenue (property taxes, state sources and federal sources, interest income, etc.). The City does not allocate indirect costs. In creating the government-wide financial statements the City has eliminated interfund transactions.

The government-wide focus is on the sustainability of the City as an entity and the change in the City's net assets resulting from current year activities.

Fund Financial Statements:

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

December 31, 2006

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise fees, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met. Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. All other revenue items are considered to be measurable and available only when cash is received by the government.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as they are needed.

Fiduciary funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Fiduciary funds are accounted for on a spending or economic resources measurement focus and the accrual basis of accounting as are the proprietary funds.

The City reports the following major governmental funds:

The *General Fund* is the primary operating fund of the City. It is used to account for all financial resources, except for those required to be accounted for in another fund.

The City reports the following major enterprise funds:

The **Sewer Fund** is used to account for the revenues and expenses for the operation of a sewer system.

The *Water Fund* is used to account for the revenues and expenses for the operation of a water system.

The *Marina Fund* is used to account for the revenues and expenses for the operation of a marina.

Additionally, the City reports the following fiduciary fund types:

The *Police Pension Trust Fund* accounts for the activities of the City's police retirement system.

December 31, 2006

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do no conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

Assets, Liabilities and Equity:

<u>Deposits and Investments</u> – Cash includes cash on hand, demand deposits, certificates of deposit and short term investments with a maturity of three months or less when acquired. Investments are stated at fair value. For purposes of the statement of cash flows, the City considers all investments (including restricted assets) to be cash equivalents.

<u>Interfund Receivables and Payables</u> – Generally, outstanding amounts owed between funds are classified as "due from/to other funds". These amounts are caused by transferring revenues and expenses between funds to get them into the proper reporting fund. These balances are paid back as cash flow permits.

<u>Inventories and Prepaid Items</u> – Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

<u>Capital Assets</u> – Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair market value at the date of donation. The City defines capital assets as assets with an initial individual cost in excess of \$1,000. Costs of normal repair and maintenance that do not add to the value or materially extend asset lives are not capitalized. Public domain (infrastructure) assets (e.g., roads, bridges, sidewalks and other assets that are immovable and of value only to the government) are capitalized if acquired after January 1, 2004. Capital assets are depreciated using the straight-line method over the following useful lives:

| Buildings and improvements | 20-75 years |
|----------------------------|-------------|
| Furniture and equipment | 5-10 years |
| Infrastructure | 25 years |
| Land improvements | 5-50 years |
| Machinery and equipment | 5-25 years |
| Utility systems and plants | 15-99 years |

<u>Compensated Absences</u> – It is the City's policy to permit employees to accumulate earned but unused sick and vacation days. A liability is recorded when incurred in the government-wide financial statements and the proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only when they have matured or come due for payment – generally when an individual's employment has terminated as of year end.

December 31, 2006

<u>Long-term Obligations</u> – In the government-wide financial statements and the proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets.

<u>Fund Equity</u> – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Use of Estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Eliminations and Reclassifications:

In the process of aggregating data for the statement of net assets and the statement of activities, some amounts reported as interfund activity and balances in the funds were eliminated or reclassified. Interfund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities within the governmental activities column.

Property Taxes:

Property taxes attach as enforceable liens on properties as of December 31. The related property taxes are levied on September 1 and are payable from the date of levy through October 9 and are recognized as revenue the following year. The City bills and collects its own property taxes and also taxes for the county, school district, community college, the Ludington Area Mass Transit Authority, and the intermediate school district. Collections of all the taxes and remittances of them to the other taxing authorities are accounted for in an agency fund.

Revenues for 2006 include property taxes levied in 2005 but appropriated by a City ordinance to finance 2006 operations. Property taxes levied in 2006 for the operations of 2007 are a lien against properties and are an asset of the City. They are recorded as taxes receivable and deferred revenue at December 31, 2006.

In 2005, the City levied property taxes on an assessed property tax value of \$219,978,769. Taxes levied consisted of 11.5675 mills for the City's operating purposes, 2.7762 mills for refuse services, and 1.0000 mill for police pension.

December 31, 2006

NOTE 2: STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary Information:

The City follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to November 1 of each year, the City Manager submits to the City Council a proposed operating budget for the year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. During the month of November, the City Council holds open meetings to review the budget in detail and to obtain taxpayer comments.
- 3. At the first Council meeting in December, the budget is legally enacted by adoption of the City Council.
- 4. Any revision that alters the total expenditures of any fund must be approved by the City.
- 5. Formal budgetary integration is employed as a management control device during the year for the general fund, the special revenue funds, and debt service funds. Formal budgetary integration is not employed for other funds, but informational summaries are prepared for the enterprise, the internal service and other funds to serve as a management control device and are presented to the City Council for consideration.
- 6. Governmental fund budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. A comparison of actual results of operations to the General Fund and major Special Revenue Funds budgets as originally adopted and amended by the City Council is included in the required supplemental information.
- 7. All annual appropriations lapse at fiscal year end.

Excess of Expenditures over Appropriations in Budgeted Funds:

During the year, the City did not incur expenditures that were in excess of the amounts budgeted.

State Construction Code Act:

The City oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The City charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus generated since January 1, 2000, reported in the General Fund, is as follows:

| Cumulative surplus at January 1, 2006 | \$ - |
|---|------------|
| Current year building permit revenue | 23,147 |
| Related expenses: | |
| Direct costs | 87,764 |
| Cumulative surplus at December 31, 2006 | \$ _ |

December 31, 2006

NOTE 3: DEPOSITS AND INVESTMENTS

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency of instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Police Pension Trust Fund is also authorized by Michigan Public Act 314 of 1965, as amended, to invest in certain reverse repurchase agreements, stocks, diversified investment companies, annuity contracts, real estate leased to public entities, mortgages, real estate (if the trust funds assets exceed \$250 million), debt or equity of certain small businesses, certain state and local government obligations, and certain other specified investment vehicles.

The City has designated seven banks for the deposit of its funds. The investment policy adopted by the City Council is in accordance with Public Act 196 of 1997. The City's deposits and investments have been made in accordance with statutory authority.

The City's deposits and investments are subject to several types of risk, which are presented in more detail as follows:

Custodial Credit Risk of Bank Deposits:

Custodial credit risk is the risk that in the event of a bank failure, the City's deposits may not be returned. The City does not have a deposit policy for custodial credit risk. At year end, the City had \$11,900,850 of bank deposits (certificates of deposit, checking, and savings accounts), of which \$1,094,133 was covered by federal depository insurance and the remainder was uninsured and uncollateralized. The City believes that due to the dollar amounts of cash deposits, and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the City evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with acceptable estimated risk level are used as depositories.

Custodial Credit Risk of Investments:

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The City does not have a policy for custodial risk. At year end, the following investment securities were uninsured and unregistered, with securities held by the counterparty or by its trust department or an agent in the City's name:

| | Carrying | | |
|-------------------------------------|--------------|--------------|--|
| Investment | <u>Value</u> | How Held | |
| U.S. government securities | \$ 1,763,659 | Counterparty | |
| Mutual funds - Police Pension Trust | 3,211,340 | Counterparty | |

December 31, 2006

Interest Rate Risk:

Interest rate risk is the risk that the value of investments will decrease as a result of a rise in interest rates. The City's investment policy does not restrict investment maturities, other than commercial paper which can only be purchased with a maximum 270 day maturity. At year end, the average maturities of investments are as follows:

| Investment | _Fair Value | Weighted Average Maturity |
|----------------------------|--------------|---------------------------------|
| U.S. government securities | \$ 1,763,659 | 1.7 years |

Credit Risk:

As of year end, the credit quality ratings of debt securities are as follows:

| | | | Rating |
|--|--------------|-----------|--------------|
| Investment | Fair Value | Rating | Organization |
| Bond mutual funds - Police Pension Trust | \$ 2,208,763 | Not Rated | N/A |

Concentration of Credit Risk:

The City places limits on the amount the City may invest in any one issuer. At December 31, 2006, there were no investments in any one issuer (other than the U.S. government and mutual funds) that exceeded more than 5 percent of total investments.

NOTE 4: RESTRICTED ASSETS AND BOND RESERVES

There are a number of limitations and restrictions contained in the various bond indentures, including requirements to maintain certain restricted assets. The City is in compliance with all significant provisions of the bond indentures.

At December 31, 2006 the City had these accounts established and had restricted cash as follows:

| | Restricted Cash and Investments | | | |
|------------------------------|---------------------------------------|---------|--|--|
| Sewer Fund: | | | | |
| Equipment Replacement | \$ | 367,004 | | |
| Water Fund: | | | | |
| Bond Reserve | | 100,000 | | |
| Equipment Replacement | | 389,013 | | |
| | \$ | 856,017 | | |

NOTES TO FINANCIAL STATEMENTS, CONTINUED December 31, 2006

NOTE 5: CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2006 was as follows:

| | January 1, 2006 | Additions | Retirements | December 31, 2006 | | |
|---|--|-------------|-------------|----------------------|--|--|
| Governmental activities: | | | | | | |
| Nondepreciable capital assets: | | | | | | |
| Land | \$ 163,580 | \$ - | \$ - | \$ 163,580 | | |
| Depreciable capital assets: | | | | | | |
| Buildings and improvements | 4,885,183 | - | - | 4,885,183 | | |
| Furniture and equipment | 171,170 | 43,227 | - | 214,397 | | |
| Infrastructure | 480,367 | - | - | 480,367 | | |
| Land and site improvements | 226,690 | 237,754 | - | 464,444 | | |
| Machinery and equipment | 4,100,649 | 355,379 | (77,724) | 4,378,304 | | |
| Total depreciable capital assets | 9,864,059 | 636,360 | (77,724) | 10,422,695 | | |
| Accumulated depreciation | (3,293,009) | (380,495) | 77,724 | (3,595,780) | | |
| Depreciable capital assets, net | 6,571,050 | 255,865 | | 6,826,915 | | |
| Governmental activities, capital | | | | | | |
| assets, net | \$ 6,734,630 | \$ 255,865 | \$ - | \$ 6,990,495 | | |
| 3,333,31, 2,33 | <u>· </u> | | <u>·</u> | <u> </u> | | |
| | January 1, | | | December 31, | | |
| | 2006 | Additions | Retirements | 2006 | | |
| Business-type activities: | | | | | | |
| Nondepreciable capital assets | | | | | | |
| Land | \$ 867,055 | \$ - | \$ - | \$ 867,055 | | |
| Depreciable capital assets | | | | | | |
| Buildings and improvements | 4,076,142 | 1,586 | - | 4,077,728 | | |
| Land improvements | 2,065,280 | 41,158 | - | 2,106,438 | | |
| Machinery and equipment | 796,262 | 45,705 | - | 841,967 | | |
| Sewer systems and plants | 9,044,449 | 440,429 | - | 9,484,878 | | |
| Water systems and plants | 4,941,534 | 102,536 | | 5,044,070 | | |
| Total depreciable capital assets | 20,923,667 | 631,414 | | 21,555,081 | | |
| Accumulated depreciation | (8,333,315) | (389,499) | | (8,722,814) | | |
| Depreciable capital assets, net | 12,590,352 | 241,915 | | 12,832,267 | | |
| Business-type activities, capital assets, net | \$ 13,457,407 | \$ 241,915 | \$ - | \$ 13,699,322 | | |

December 31, 2006

Depreciation expense was charged to functions as follows:

| Governmental activities: | |
|------------------------------------|---------------|
| General government | \$ 76,974 |
| Public safety | 78,395 |
| Public works | 199,646 |
| Health and welfare | 4,618 |
| Community and economic development | 820 |
| Recreation and culture | 20,042 |
| Total governmental activities | \$ 380,495 |
| Business-type activities: | |
| Sewer | \$ 163,264 |
| Water | 141,681 |
| Marina | 84,554 |
| Total business-type activities | \$ 389,499 |

NOTE 6: DEFERRED CHARGES

In 2005, the City of Ludington issued general obligation bonds of \$2,135,000 to advance refund \$1,940,000 of general obligation bonds that were issued in 2000. The bond issuance costs in relation to this refunding were recorded as deferred charges on the statement of net assets and are being amortized over the life of the bond based on the amount of interest paid per year as a percentage of total interest.

| | Jc | January 1, 2006 | | ortization | December 31, | | |
|------------------|----|--------------------|----|------------|--------------|---------|--|
| | | | | Expense | | 2006 | |
| Deferred charges | \$ | 191,261 | \$ | 18,801 | \$ | 172,460 | |

NOTE 6: DEFERRED REVENUE

Governmental funds report deferred revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental and proprietary funds also defer revenue recognition in connection with resources that have been received but not yet earned. At the end of the current year, the various components of deferred revenue are as follows:

| | <u>Unavailable</u> | | <u>l</u> | <u> Unearned</u> |
|----------------------------|--------------------|--------|----------|------------------|
| Primary Government: | | | | |
| Property taxes | \$ | - | \$ | 3,287,835 |
| Grants | | 29,699 | | - |
| Notes | | 17,965 | | - |
| Special assessments | | 4,853 | | - |
| Other | | - | | 166,674 |
| | \$ | 52,517 | \$ | 3,454,509 |
| Component Unit: | | | | |
| Property taxes | \$ | | \$ | 29,510 |

December 31, 2006

NOTE 7: LONG-TERM LIABILITIES

The City may issue bonds, notes, and other contractual commitments to provide for the acquisition and construction of major capital facilities and the acquisition of certain equipment. General obligation bonds are direct obligations and pledge the full faith and credit of the City. Revenue bonds involve a pledge of specific income derived from the acquired or constructed assets to pay debt service. Other long-term liabilities include compensated absences.

Long-term liabilities at December 31, 2006 consisted of the following:

| | | Interest | Annual Principal | Original Issue | Outstanding |
|---------------------------------------|---------------|------------|---------------------|-------------------|-------------|
| Types of Indebtedness | Maturity | Rates | Installments | Amount | at Year-End |
| Governmental Activities | | | | | |
| General Obligation Bonds: | | | | | |
| 2000 Issue - Building Authority Bonds | 8/1/04-8/1/10 | 5.125-5.3% | \$100,000-145,000 | \$ 2,700,000 | \$ 505,000 |
| 2005 Issue - Building Authority | | | | | |
| Refunding Bonds | 8/1/06-8/1/19 | 3.0-4.0% | 20,000-285,000 | 2,135,000 | 2,115,000 |
| Contract Financing | 1/1/07-1/1/08 | 0% | 19,043 | 38,085 | 38,085 |
| | | | | | |
| Business-type Activities | | | | | |
| Revenue Bonds: | | | | | |
| 1996 Issue - Sewage Disposal System | 1/1/97-1/1/07 | 4.7-5.0% | 75,000-90,000 | 700,000 | - |
| 1998 Issue - Water Supply System | 2/1/99-2/1/09 | 4.25-4.3% | 65,000-90,000 | 700,000 | 255,000 |

The following is a summary of long-term liabilities transactions for the year ended December 31, 2006:

| | January 1, 2006 | | Additions Retirements | | | | December 31, 2006 | | Due Within One Year | |
|----------------------------------|--------------------|-----------|-----------------------|--------|-----------------|----|----------------------|----|------------------------|--|
| Governmental activities: | | | | | | | | | | |
| General Obligation Bonds | | | | | | | | | | |
| 2000 Issue | \$ | 605,000 | \$ | - | \$ (100,000) | \$ | 505,000 | \$ | 110,000 | |
| 2005 Issue | | 2,135,000 | | - | (20,000) | | 2,115,000 | | 20,000 | |
| Contract financing | | - | | 38,085 | - | | 38,085 | | 19,042 | |
| Compensated absences | | 79,230 | | - | 1,624 | | 80,854 | | - | |
| Total governmental activities- | | | | | | | | | | |
| long-term liabilities | \$ | 2,819,230 | \$ | 38,085 | \$ (118,376) | \$ | 2,738,939 | \$ | 149,042 | |
| Business-type activities: | | | | | | | | | | |
| Revenue Bonds: | | | | | | | | | | |
| 1996 Issue | \$ | 90,000 | \$ | - | \$ (90,000) | \$ | - | \$ | - | |
| 1998 Issue | | 330,000 | | - | (75,000) | | 255,000 | | 80,000 | |
| Compensated absences | | 39,137 | | - | (5,838) | | 33,299 | | - | |
| Total business-type activities- | | | | | | | | | | |
| long-term liabilities | \$ | 459,137 | \$ | | \$ (170,838) | \$ | 288,299 | \$ | 80,000 | |

December 31, 2006

Annual debt service requirements to maturity for the above bond and contractual obligations are as follows:

| Year Ended | Ga | Governmental Activities Business-type Activities | | | | | | ies | | |
|--------------|-----------------|--|---------|----|-----------|----|-----------|--------------|----|---------|
| December 31, | Principal | Interest | | | Total | | Principal | Interest | | Total |
| 2007 | \$ 149,042 | \$ | 107,563 | \$ | 256,605 | \$ | 80,000 | \$ 9,246 | \$ | 89,246 |
| 2008 | 159,043 | | 101,275 | | 260,318 | | 85,000 | 5,697 | | 90,697 |
| 2009 | 150,000 | | 94,475 | | 244,475 | | 90,000 | 1,935 | | 91,935 |
| 2010 | 165,000 | | 86,950 | | 251,950 | | - | - | | - |
| 2011 | 175,000 | | 78,565 | | 253,565 | | - | - | | - |
| 2012-2016 | 1,060,000 | | 284,500 | | 1,344,500 | | - | - | | - |
| 2017-2019 | 800,000 | | 64,370 | _ | 864,370 | | | | | |
| | \$ 2,658,085 | \$ | 817,698 | \$ | 3,475,783 | \$ | 255,000 | \$ 16,878 | \$ | 271,878 |

The City has an installment purchase contract payable to West Shore Bank and Fifth Third Bank. The balance owed on these contracts as of December 31, 2006 is \$146,623. These liabilities were incurred for the purchase of a fire truck and equipment for the Western Mason County Fire Authority (a joint venture). The fire truck and equipment, as well as the corresponding liabilities, have been assigned to the Authority and are not included in the financial statements of the City.

NOTE 9: DISAGGREGATED RECEIVABLE AND PAYABLE BALANCES

Receivables and payables as of year end for the City's governmental and business-type activities in the aggregate are as follows:

| | Governmenta _ Activities | Business-type Activities | | |
|---|-----------------------------|-----------------------------|--|--|
| Receivables: | | | | |
| Property taxes | \$ 3,287,835 | 5 \$ - | | |
| Special assessments | 4,853 | - | | |
| Accounts | 61,825 | 613,644 | | |
| Accrued interest | 44,035 | 62,700 | | |
| Notes | 17,965 | <i>-</i> | | |
| Intergovernmental | 245,544 | 115,507 | | |
| Total receivables | \$ 3,662,057 | \$ 791,851 | | |
| Accounts payable and accrued expenses: | | | | |
| Accounts | \$ 27,533 | 3 \$ 13,465 | | |
| Payroll liabilities | 11,158 | - | | |
| Deposits payable | 200 | 4,650 | | |
| Accrued interest | 44,817 | ' – | | |
| Intergovernmental | 3,119 | 235 | | |
| Total accounts payable and accrued expenses | \$ 86,827 | \$ 18,350 | | |

December 31, 2006

NOTE 10: INTERFUND BALANCES AND TRANSFERS

There were no outstanding interfund receivable and payable balances at December 31, 2006.

The composition of interfund transfers at December 31, 2006 is as follows reported in the fund financial statements:

| Funds Transferred From | Funds Transferred To | Amount | |
|------------------------------|---|--------------|------------|
| General Fund | Nonmajor Governmental Funds | | |
| | Recreation Fund | \$ 43,600 | |
| | Local Street Fund | 22,800 | |
| | Senior Center Fund | 42,300 | |
| | Building Authority Bond Fund | 229,815 | |
| | Cartier Park Fishing Piers Project Fund | 33,607 | |
| | Bryant Road Multi-Use Pathway Fund | 19,590 | |
| | W. Ludington Avenue Project Fund | 25,000 | |
| | Bryant Woods Project Fund | 7,607 | |
| | Site Assessment Fund | 5,092 | \$ 429,411 |
| Nonmajor Governmental Funds | Nonmajor Governmental Funds | | |
| Major Street Fund | Local Street Fund | | 98,300 |
| Major Street Fund | Bryant Road Multi-Use Pathway Fund | | 16,200 |
| Nonmajor Governmental Funds | General Fund | | |
| Cemetery Perpetual Care Fund | | | 10,647 |
| | Total | | \$ 554,558 |

Transfers are used to (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the various funds to finance various programs accounted for in other funds in accordance with budgetary authorizations.

December 31, 2006

NOTE 11: RISK MANAGEMENT

The City is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation) and certain medical benefits provided to employees.

The City manages its liability, property, and worker's compensation risk by participating in Michigan Municipal Risk Management Authority, a public entity risk pool providing property, liability, and worker compensation coverage to its participating members. The City pays an annual premium to Michigan Municipal Risk Management Authority for its insurance coverage. The Michigan Municipal Risk Management Authority is self-sustaining through member premiums and provides, subject to certain deductibles, occurrence-based casualty coverage for each incident and occurrence-based property coverage to its members by internally assuring certain risks and reinsuring risks through commercial companies. Various deductibles are maintained to place the responsibility for small charges with the insured. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years.

NOTE 12: EMPLOYEE RETIREMENT AND BENEFIT SYSTEMS

Defined Benefit Pension Plan (Michigan Municipal Employees' Retirement System):

Plan Description – The City contributes to the Michigan Municipal Employees' Retirement System, an agent multiple-employer public employee retirement system that acts as a common investment and administrative agent for governmental units in the State of Michigan. The system provides the following provisions: normal retirement, deferred retirement, service retirement allowance, disability retirement allowance, nonduty-connected death and postretirement adjustments to plan members and their beneficiaries.

All full-time employees, except policemen, are eligible to participate in the plan. Benefits vest after 10 years of service. The service requirement is computed using credited service at the time of termination of membership multiplied by the sum of 2.25 percent times the final average compensation (FAC) with a maximum benefit of 80 percent of FAC. The most recent period of which actuarial data was available was for the year ended December 31, 2005.

MERS was organized pursuant to Section 12a of Act #156, Public Acts of 1851 [MSA 5.333(a); MCLA 46.12 (a)], as amended, State of Michigan. MERS is regulated under Act No. 220 of the Public Acts of 1996, as emended, sections of which have been approved by the State Pension Commission. MERS issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the MERS at 447 North Canal Street, Lansing, Michigan 48917-9755.

Funding Policy – The obligation to contribute to and maintain the system for these employees was established by negotiations with the City Council and personnel policy, which does not require employees to contribute to the plan. The City of Ludington is required to contribute at an actuarially determined rate; the current rate was 17.19 percent of eligible payroll based on the December 31, 2004 valuation.

December 31, 2006

Annual Pension Costs – For year ended December 31, 2006, the City's annual pension cost of \$346,899 for the plan was equal to the required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2004, using the entry actual age cost method. Significant actuarial assumption used include: (i) an 8% investment rate of return; (ii) projected salary increases of 4.5% per year; and (iii) 2.5% per year cost of living adjustments. All are determined using techniques that smooth the effects of short-term volatility over a four year period. The unfunded actuarial liability is being amortized at a level percent of payroll on a closed basis. The remaining amortization period is 30 years.

Three year trend information as of December 31, follows:

| | | 2006 | 2005 | 2004 | | |
|-------------------------------|----|---------|---------------|------|---------|--|
| Annual pension cost | \$ | 346,899 | \$ 325,705 | \$ | 332,936 | |
| Percentage of APC contributed | | 100% | 100% | | 100% | |
| Net pension obligation | | - | _ | | _ | |

City of Ludington Police Retirement System:

Plan Description - The City also operates the City of Ludington Police Retirement System; a single-employer retirement plan established under Act 345, PA of 1937 of the State of Michigan. The plan covers all full-time police employees of the City and is funded through an annual tax levy. The plan is a part of the City of Ludington reporting entity and its financial statements are included in the City's Statement of Net Assets for Fiduciary Funds.

Membership in the plan consisted of the following at December 31, 2006:

| Retirees and Beneficiaries receiving benefits | 15 |
|--|-----------|
| Terminated plan members entitled to but not yet receiving benefits | - |
| Active plan members | <u>15</u> |
| Total | <u>30</u> |

The City of Ludington Police Retirement System provides retirement benefits as well as death, disability, and health benefits. All benefits vest after 10 years of credited service. Employees who retire after 25 years of credited service are entitled to an annual retirement benefit, payable monthly, in an amount equal to 2.7% of their average compensation for every year of credited service. The average is computed using the three highest compensated years out of last five years of employment. If an employee leaves covered employment or dies before ten years of credited service, accumulated employee contributions plus related investment earnings are refunded to the employee or designated beneficiary.

Summary of Significant Accounting Policies and Asset Matters - The financial statements of the City of Ludington Police Retirement System are prepared using the accrual basis of accounting. Employee and employer contributions are recognized as revenues in the period in which employee services are performed.

December 31, 2006

Method Used to Value Investments - Investments of the plan are reported at fair value based on provided market values. Investment income is recognized as earned. The net appreciation in the fair value of investments is recognized as additions to assets. Gains and losses on the sale of securities are recognized on the transaction date. The plan's cash and investments at December 31, 2006 were as follows:

| | Fair |
|----------------------------|--------------|
| | Value |
| Cash and cash equivalents | \$ 266,148 |
| Investments - Mutual funds | 3,211,340 |
| | \$ 3,477,488 |

Contributions - The obligation to contribute to the system for the police employees was established by negotiations between the City Council and the police bargaining unit (union contract). The contract requires the employees to contribute to the plan, at a rate of 5% of eligible payroll. The City is required to contribute based on a property tax levy of 1.0000 mills.

For the year ended December 31, 2006, the City made contributions of \$221,142 and the police employees contributed \$39,494.

Three year trend information as of December 31, follows:

| | 2006 | | 2005 | 2004 | | |
|---|------|-----------------|-----------------------|------|-----------------|--|
| Annual pension cost Percentage of APC contributed | \$ | 221,142 100% | \$ 213,021 100% | \$ | 165,652 100% | |
| Net pension obligation | | - | - | | - | |

Health Benefits - The City provides health insurance benefits as part of its police retirement plan. These benefits are funded by investment income. The plan's health care costs for the year ended December 31, 2006 were \$33,539.

Post Employment Benefits:

According to the police employment contracts, the City provides police persons with partial payment toward the cost of health insurance after they qualify to retire and are retired from City employment. The City pays 50% of the health insurance cost up to a maximum of \$200 per month for those retired after 1993. Those who retired between 1989 through 1993 receive a maximum paid benefit of \$100 per month. Also, for other employees who retire with 20 or more years of service, the City will pay \$75 to \$200 per month. Elected officials who retire with 25 or more years of service will receive a maximum paid benefit of \$250 per month.

The City is using a pay-as-you-go method for financing this benefit. Currently there are 18 participants eligible to receive this benefit. During 2006, the City expended \$33,300 for this benefit in addition to the \$33,539 paid by the police pension plan.

December 31, 2006

Deferred Compensation Plan:

The City offers its employees a deferred compensation plan created in accordance with IRC Section 457. The plan, available to all employees, permits them to defer a portion of their current salary until future years.

The City adopted GASB Statement No. 32, Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans. The City has placed all Deferred Compensation Plan assets with a trustee, relinquishing all fiduciary accountability for the assets. Accordingly, the related assets and liabilities of the plan are not reported in the City's financial statements.

Upcoming Reporting Change - The Governmental Accounting Standards Board has recently released Statement Number 45, *Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions*. The new pronouncement provides guidance for local units of government in recognizing the cost of retiree health care, as well as any "other" postemployment benefits (other than pensions). The new rules will cause the government-wide financial statements to recognize the cost of providing retiree health care coverage over the working life of the employee, rather than at the time the health care premiums are paid. The new pronouncement is effective for the year beginning January 1, 2009.

NOTE 13: FUND EQUITY

Specific reservations on fund equity include:

<u>Reserved for inventory</u> – This reserve was created to indicate that the portion of fund balance represented by inventory is not available for appropriation.

<u>Reserved for prepaid expenditures</u> – This reserve was created to indicate that the portion of fund balance represented by prepaid expenditures is not available for appropriation.

Reserved for debt service – This reserve was created to indicate that the portion of fund balance represented by debt service is not available for appropriation.

<u>Reserved for capital projects</u> – This reserve was created to indicate that portion of fund balance reserved for capital projects.

<u>Reserved for nonexpendable cemetery principal</u> – This reserve was created to indicate that portion of fund balance representing the nonexpendable principal portion required to be retained in perpetuity for cemetery care.

NOTE 15: PRIOR PERIOD ADJUSTMENT

Governmental and business-type activities beginning net assets were restated as follows:

| | Government-Wide | | | |
|---|-----------------|--------------------------|----|----------------------------|
| | | vernmental Activities | | usiness-type Activities |
| Net assets, December 31, 2005, as previously stated Adjustment required to record prepaid expenditures/expenses | \$ | 7,935,004 67,532 | \$ | 18,897,145 40,588 |
| Net assets, December 31, 2005, restated | \$ | 8,002,536 | \$ | 18,937,733 |

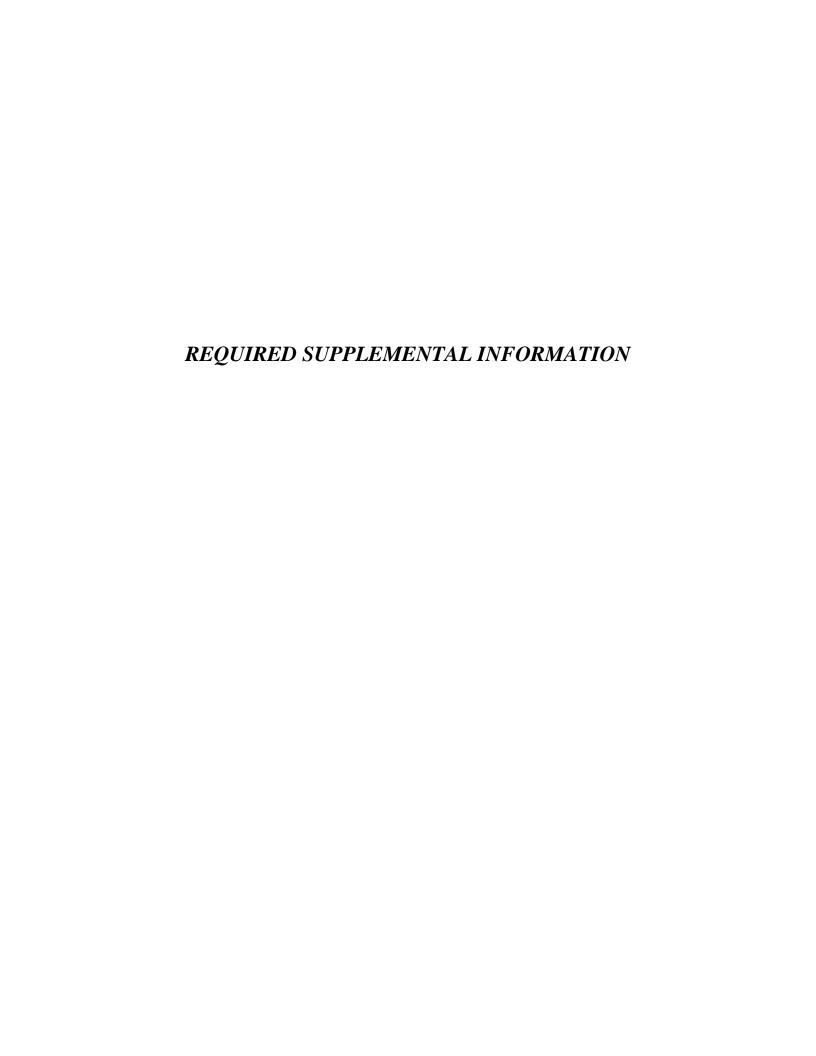
NOTES TO FINANCIAL STATEMENTS, CONTINUED December 31, 2006

The governmental funds beginning fund balances were restated as follows:

| | General Fund | Major Street Fund | Local Street Fund | Recreation Fund | Senior Center Fund |
|---|-----------------|-------------------------|-------------------------|--------------------|--------------------------|
| Fund balance, December 31, 2005, as previously stated Adjustment required to record prepaid | \$ 1,494,154 | \$ 198,240 | \$ 126,783 | \$ 55,308 | \$ 11,379 |
| expenditures | 52,217 | 3,105 | 4,847 | 344 | 2,198 |
| Fund balance, December 31, 2005, restated | \$ 1,546,371 | \$ 201,345 | \$ 131,630 | \$ 55,652 | \$ 13,577 |

The proprietary funds beginning net assets were restated as follows:

| | <i>E</i> | Interprise Fund | ls | Internal Service Fund |
|---|------------------------|------------------------|------------------------|-----------------------------|
| | Sewer Fund | Water Fund | Marina Fund | Motor Pool Fund |
| Net assets, December 31, 2005, as previously stated as previously stated Adjustment required to record prepaid expenses | \$ 7,775,888 11,173 | \$ 8,041,276 18,111 | \$ 3,079,981 11,304 | \$ 4,667,160 4,821 |
| Net assets, December 31, 2005, restated | \$ 7,787,061 | \$ 8,059,387 | \$ 3,091,285 | \$ 4,671,981 |



SCHEDULE OF PENSION PLAN FUNDING PROGRESS

Year Ended December 31, 2006

Michigan Municipal Employees' Retirement System:

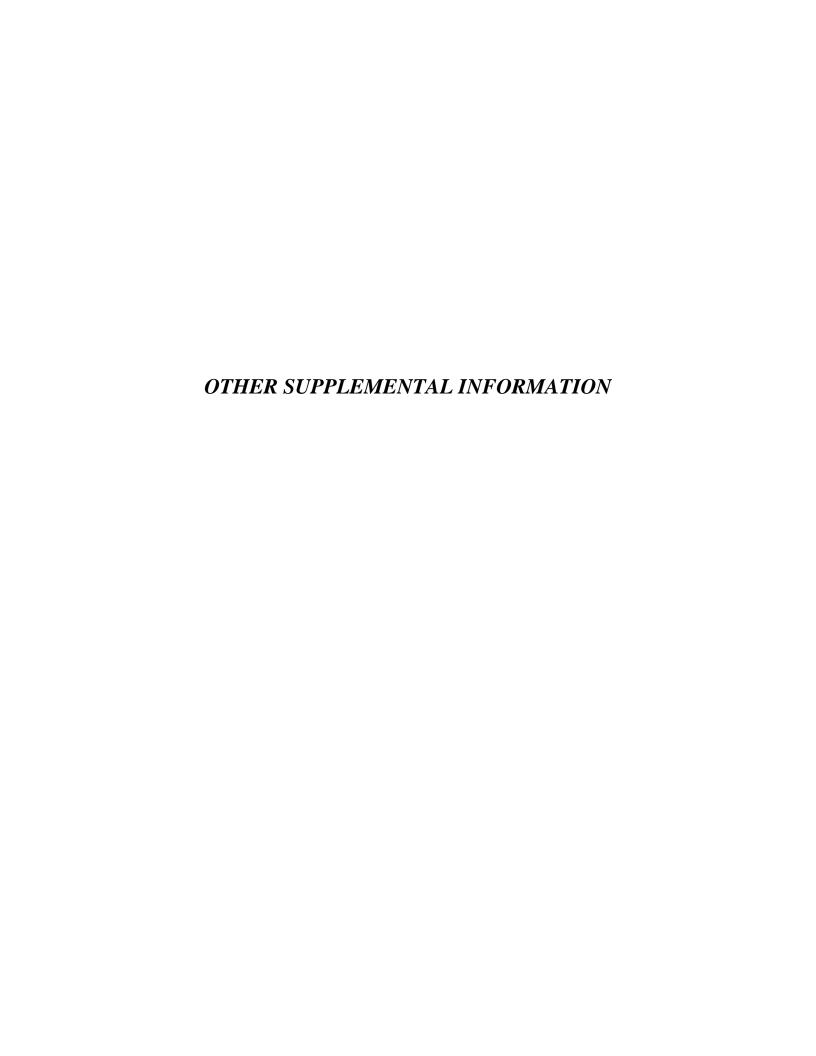
| Actuarial Valuation Date | 12/31/05 | | 12/31/03 |
|---|---------------|---------------|---------------|
| Actuarial Value of Assets | \$ 11,557,680 | \$ 11,178,526 | \$ 10,756,511 |
| Actuarial Accrued Liability (AAL) | 13,810,287 | 13,268,599 | 12,710,394 |
| Unfunded AAL (UAAL) | 2,252,607 | 2,090,073 | 1,953,883 |
| Funded Ratio | 84% | 84% | 85% |
| Covered Payroll | 1,899,244 | 1,968,116 | 1,987,341 |
| UAAL as a percentage of covered payroll | 119% | 106% | 98% |

City of Ludington Police Retirement System:

| Actuarial Valuation Date | al Valuation Date 12/31/05 | | 12/31/04 | 12/31/03 | |
|---|----------------------------|----------|-----------|----------|-----------|
| Actuarial Value of Assets | \$ 3,23 | 1,942 \$ | 3,246,394 | \$ | 3,390,455 |
| Actuarial Accrued Liability (AAL) | 5,06 | 0,288 | 4,999,933 | | 5,004,646 |
| Unfunded AAL (UAAL) | 1,82 | 8,346 | 1,753,539 | | 1,614,191 |
| Funded Ratio | | 64% | 65% | | 68% |
| Covered Payroll | 77 | 7,526 | 735,711 | | 740,795 |
| UAAL as a percentage of covered payroll | | 235% | 238% | | 218% |

BUDGETARY COMPARISON SCHEDULE

| | | Budgeted | ' Am | ounts | | | Actual Over (Under) |
|---|----|-------------------|-------|-----------|----|-----------|------------------------|
| | _ | Original Original | 71111 | Final | | Actual | Final Budget |
| Revenues: | | | | | | | |
| Property taxes | \$ | 3,190,000 | \$ | 3,234,800 | \$ | 3,234,976 | \$ 176 |
| Licenses and permits | | 56,900 | | 68,200 | | 68,324 | 124 |
| Federal grants | | 17,000 | | 10,400 | | 10,402 | 2 |
| State grants | | 839,000 | | 874,700 | | 874,904 | 204 |
| Contributions from other units | | 52,600 | | 28,700 | | 28,796 | 96 |
| Charges for services | | 394,400 | | 394,000 | | 394,516 | 516 |
| Fines and forfeits | | 31,000 | | 38,900 | | 38,938 | 38 |
| Interest and rents | | 59,700 | | 127,300 | | 128,231 | 931 |
| Other revenue | | 97,400 | _ | 98,800 | _ | 93,292 | (5,508) |
| Total revenues | | 4,738,000 | | 4,875,800 | | 4,872,379 | (3,421) |
| Expenditures: | | | | | | | |
| Current | | | | | | | |
| General government | | 1,198,900 | | 1,187,000 | | 1,185,015 | (1,985) |
| Public safety | | 1,517,900 | | 1,466,200 | | 1,452,621 | (13,579) |
| Public works | | 1,082,400 | | 1,089,200 | | 1,088,635 | (565) |
| Community and economic development | | 90,700 | | 78,800 | | 78,563 | (237) |
| Recreation and culture | | 353,400 | | 370,000 | | 366,758 | (3,242) |
| Other | | 58,400 | | 58,400 | | 58,184 | (216) |
| Capital outlay | | 44,800 | | 125,685 | | 124,751 | (934) |
| Total expenditures | | 4,346,500 | | 4,375,285 | _ | 4,354,527 | (20,758) |
| Excess (deficiency) of | | | | | | | |
| revenues over expenditures | | 391,500 | _ | 500,515 | _ | 517,852 | 17,337 |
| Other financing sources (uses): | | | | | | | |
| Contract financing | | - | | 38,085 | | 38,085 | - |
| Transfers from other funds | | 5,000 | | 10,000 | | 10,647 | 647 |
| Transfers to other funds | | (396,500) | | (429,411) | | (429,411) | |
| Total other financing sources (uses) | | (391,500) | | (381,326) | | (380,679) | 647 |
| Net change in fund balance | | - | | 119,189 | | 137,173 | 17,984 |
| Fund balance, beginning of year, restated | | 1,546,371 | | 1,546,371 | | 1,546,371 | |
| Fund balance, end of year | \$ | 1,546,371 | \$ | 1,665,560 | \$ | 1,683,544 | \$ 17,984 |



DETAILED SCHEDULE OF REVENUES

| Revenues: | |
|---|------------------|
| Current Taxes: | |
| Property taxes | \$ 3,168,176 |
| Fees, penalties and interest on taxes | 56,487 |
| Payment in lieu of taxes | 10,313 |
| | 3,234,976 |
| Licenses and permits: | |
| Nonbusiness licenses and permits | 23,477 |
| CATV franchise fees | 44,847 |
| | 68,324 |
| Federal grants: | |
| Police | 10,402 |
| State Grants: | |
| Liquor license fees | 9,066 |
| State revenue sharing - sales tax | 823,580 |
| Donated equipment | 42,258 |
| | 874,904 |
| Contribution from other units: | |
| Downtown Development Authority - administrative expense | 10,000 |
| Other | 18,796 |
| | 28,796 |
| Charges for services: | |
| Recreation fees | 45,114 |
| Cemetery fees | 33,500 |
| Police services and reports | 30,098 |
| Fire runs | 15,151 |
| Appeals fees | 2,275 |
| Other | 10,978 |
| Charges to other funds | 257,400 |
| Fines and forfeits: | 394,516 |
| Parking fines | 13,413 |
| Ordinance fines | 25,525 |
| | 38,938 |
| Interest and rents: | |
| Interest | 126,126 |
| Rents | 2,105 |
| Oder Process | 128,231 |
| Other Revenue: | 1.562 |
| Special assessments Cemetery lots/perpetual care | 1,562 |
| Reimbursements | 16,350 |
| Sidewalk construction | 19,779 15,125 |
| Commissions | 40,476 |
| | 93,292 |
| Total revenues | 4,872,379 |
| | |

DETAILED SCHEDULE OF REVENUES, CONTINUEDYear Ended December 31, 2006

Other Financing Sources:

| Contract financing Transfers from other funds | 38,085 10,647 |
|---|----------------------|
| Total other financing sources | 48,732 |
| Total revenues and other financing sources | \$ 4,921,111 |

DETAILED SCHEDULE OF EXPENDITURES

| Expenditures: | |
|---------------------------------|---------------------|
| General Government: | |
| Mayor and Council: Personnel | \$ 30,000 |
| Fringe benefits | \$ 30,000 3,246 |
| Supplies | 149 |
| Telephone | 3,000 |
| Transportation | 467 |
| Dues and memberships | 125 |
| Conferences and workshops | 945 |
| Other | 148 |
| | 38,080 |
| | |
| Manager: | |
| Personnel | 123,318 |
| Fringe benefits | 63,080 |
| Supplies | 1,538 |
| Contracted services | 2,507 |
| Telephone | 1,575 |
| Transportation | 4,200 |
| Dues and memberships | 5,307 |
| Conferences and workshops | 1,922 |
| Other | 603 |
| | 204,050 |
| | |
| Clerk: | |
| Personnel | 135,632 |
| Fringe benefits | 69,183 |
| Supplies | 11,595 |
| Contracted services | 31,883 |
| Telephone | 6,071 |
| Transportation | 380 |
| Dues and memberships | 170 |
| Conferences and workshops | 965 |
| Printing and publications | 8,134 |
| Other | 2,812 |
| | 266,825 |
| Down Jof Davis | |
| Board of Review: | 1 400 |
| Personnel | 1,480 |
| Fringe benefits | 123 |
| Supplies | 8 |
| Transportation | 20 |
| Conferences and workshops | 65 |
| Printing and publications Other | 541 113 |
| Oulci | $\frac{113}{2,350}$ |
| | |

Attorney:

Contracted services

GENERAL FUND

DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

Year Ended December 31, 2006

| Treasurer: | |
|---------------------------------|-----------------|
| Personnel | 78,031 |
| Fringe benefits | 38,605 |
| Supplies | 1,321 |
| Contracted services | 10,510 |
| Telephone | 471 |
| Dues and memberships | 155 |
| Printing and publications | 254 |
| Other | 80 |
| | 129,427 |
| Assessor: | |
| Personnel | 81,578 |
| Fringe benefits | 34,998 |
| Supplies | 4,875 |
| Contracted services | 14,973 |
| Telephone | 456 |
| Transportation | 406 |
| Dues and memberships | 795 |
| Conferences and workshops | 1,147 |
| Equipment rental | 2,454 |
| | 141,682 |
| Elections: | |
| Personnel | 12,774 |
| Fringe benefits | 383 |
| Supplies | 3,127 |
| Contracted services | 300 |
| Printing and publications Other | 665 42 |
| Oulei | 17,291 |
| | |
| Hall and Grounds: | 71 |
| Personnel | 51,646 |
| Fringe benefits | 27,607 |
| Supplies Contracted services | 9,588 |
| Telephone | 20,241 420 |
| Utilities | 28,981 |
| Repairs and maintenance | 26,761 8,886 |
| Equipment rental | 15,494 |
| Other | 15,494 |
| | 162,879 |

53,793

Expenditures, continued:

Telephone

Utilities

Other

Transportation

Equipment rental

Dues and memberships

Conferences and workshops

Repairs and maintenance

GENERAL FUND

DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

Year Ended December 31, 2006

| General Government, continued: | |
|--------------------------------|-----------|
| Cemetery: | |
| Personnel | 80,914 |
| Fringe benefits | 37,422 |
| Supplies | 5,680 |
| Contracted services | 7,688 |
| Telephone | 401 |
| Utilities | 6,180 |
| Repairs and maintenance | 1,354 |
| Equipment rental | 28,938 |
| Other | 61 |
| | 168,638 |
| Total general government | 1,185,015 |
| Public Safety: | |
| Police: | |
| Personnel | 851,064 |
| Fringe benefits | 235,293 |
| Supplies | 8,857 |
| Contracted services | 12,404 |
| Telephone | 6,739 |
| Transportation | 638 |
| Conferences and workshops | 4,294 |
| Repairs and maintenance | 3,720 |
| Equipment rental | 92,588 |
| Other | 4,558 |
| | 1,220,155 |
| Fire: | |
| Personnel | 72,513 |
| Fringe benefits | 14,929 |
| Supplies | 8,076 |
| Contracted services | 27,428 |
| Contracted services | 27,420 |

5,740 377

220

1,239

8,659

3,892

1,519 144,702

110

DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

| Expenditures, continued: | |
|-------------------------------------|---------------------------|
| Public Safety, continued: | |
| Building Inspection: | 50.410 |
| Personnel | 52,413 |
| Fringe benefits Contracted services | 24,952 10,399 |
| Contracted services | 87,764 |
| | 87,704 |
| Total public safety | 1,452,621 |
| Public Works: | |
| Department of Public Works: | |
| Personnel | 159,425 |
| Fringe benefits | 78,421 |
| Supplies | 8,824 |
| Contracted services | 14,999 |
| Telephone | 643 |
| Printing and publications | 140 |
| Repairs and maintenance | 3,664 |
| Equipment rental | 56,871 |
| Other | 393 323,380 |
| | |
| Sidewalks: | |
| Contracted services | 92,348 |
| Printing and publications | 229 |
| | 92,577 |
| Street Lighting: | |
| Utilities | 105,394 |
| Refuse: | |
| Personnel | 65,008 |
| Fringe benefits | 31,601 |
| Supplies | 5,943 |
| Contracted services | 357,916 |
| Printing and publications | 378 106 438 |
| Equipment rental | <u>106,438</u> 567,284 |
| | |
| Total public works | 1,088,635 |

DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

| Expenditures, continued: Community and Economic Development: | |
|--|---------|
| Planning: | |
| Supplies | 438 |
| Contracted services | 3,012 |
| Transportation | 24 |
| Dues and memberships | 240 |
| Conferences and workshops | 50 |
| Printing and publications | 1,940 |
| • • | 5,704 |
| Economic and Community Development: | |
| Personnel | 36,817 |
| Fringe benefits | 18,181 |
| Supplies | 211 |
| Contracted services | 4,758 |
| Telephone | 155 |
| Transportation | 267 |
| Conferences and workshops | 386 |
| Printing and publications | 76 |
| Other | 12,008 |
| | 72,859 |
| Total community and economic development | 78,563 |
| Total community and economic development | |
| Recreation and Culture: | |
| Parks and Recreation: | |
| Personnel | 95,222 |
| Fringe benefits | 42,692 |
| Supplies | 6,550 |
| Contracted services | 33,785 |
| Conferences and workshops | 17 |
| Utilities | 28,372 |
| Repairs and maintenance | 15,592 |
| Equipment rental | 44,103 |
| | 266,333 |
| | |
| Launching Ramps: | |
| Personnel | 33,328 |
| Fringe benefits | 8,162 |
| Supplies | 5,151 |
| Contracted services | 31,326 |
| Telephone | 372 |
| Utilities | 3,099 |
| Repairs and maintenance | 1,589 |
| Equipment rental | 17,398 |
| | 100,425 |
| Total recreation and culture | 366,758 |

Total expenditures and other financing uses

GENERAL FUND

DETAILED SCHEDULE OF EXPENDITURES, CONTINUED

Year Ended December 31, 2006

| Expenditures, continued: | |
|------------------------------------|-----------|
| Other: | |
| Insurance and bonds | 58,184 |
| | |
| Capital Outlay: | |
| General government | 103,534 |
| Public safety | 8,353 |
| Public works | 5,142 |
| Community and economic development | 173 |
| Recreation and culture | 7,549 |
| | 124,751 |
| Total expenditures | 4,354,527 |
| Other Financing Uses: | |
| Transfers to other funds | 429,411 |
| Total other financing uses | 429,411 |

4,783,938

COMBINING BALANCE SHEET

December 31, 2006

| | Special Revenue Funds | | | | | | | |
|--|-------------------------|-------------------------|--------------------|--------------------------|----------------------------------|-------------------------------------|--|--|
| | Major Street Fund | Local Street Fund | Recreation Fund | Senior Center Fund | Waterfront Playground Fund | Ludington Skate Plaza Fund | | |
| Assets: | | | | | | | | |
| Cash and investments | \$ 206,937 | \$ 122,066 | \$ 75,143 | \$ 8,766 | \$ 25,506 | \$ 53,250 | | |
| Accounts receivable | 170 | - | - | 2,192 | - | - | | |
| Notes receivable | - | - | - | - | - | - | | |
| Accrued interest receivable | 2,626 | 1,549 | 952 | 111 | 324 | 676 | | |
| Due from other governmental units | 29,972 | 12,437 | 6,000 | - | - | - | | |
| Inventory | 45,050 | - | - | - | - | - | | |
| Prepaid expenditures | 1,587 | 1,276 | 1,343 | 2,757 | | | | |
| Total assets | \$ 286,342 | \$ 137,328 | \$ 83,438 | \$ 13,826 | \$ 25,830 | \$ 53,926 | | |
| Liabilities and Fund Balances: Liabilities: | | | | | | | | |
| Accounts payable | \$ - | \$ - | \$ - | \$ 266 | \$ - | \$ - | | |
| Deferred revenue | | | 2,500 | 1,500 | | | | |
| Total liabilities | | | 2,500 | 1,766 | | | | |
| Fund balances: | | | | | | | | |
| Reserved for: | | | | | | | | |
| Inventory | 45,050 | - | - | - | - | _ | | |
| Prepaid expenditures | 1,587 | 1,276 | 1,343 | 2,757 | - | - | | |
| Debt service | - | - | - | - | - | - | | |
| Capital projects | - | - | - | - | - | - | | |
| Nonexpendable cemetery | | | | | | | | |
| principal | - | - | - | - | - | - | | |
| Unreserved: | | | | | | | | |
| Special revenue funds | 239,705 | 136,052 | 79,595 | 9,303 | 25,830 | 53,926 | | |
| Total fund balances | 286,342 | 137,328 | 80,938 | 12,060 | 25,830 | 53,926 | | |
| Total liabilities and | | | | | | | | |
| fund balances | \$ 286,342 | \$ 137,328 | \$ 83,438 | \$ 13,826 | \$ 25,830 | \$ 53,926 | | |

| | Spec | ial R | evenue Fu | ınds | | Se | Debt ervice Fund | | Capit | tal Pi | rojects Fun | ıds | | | |
|-------------------------------|-------------------------|--------|-----------------------------------|---------------------|---------------------------------|---------------------------------------|-----------------------------|---|----------------------------|---|-------------------------------------|------------------------------------|-------------------------------------|---|--|
| Law Enforcement Training Fund | | v | | elopment Assessment | | Building Authority Bond Fund | | Cartier Park Fishing Piers Project Fund | | W. Ludington Avenue Project Fund | | Bryant Woods Project Fund | | Subtotal Nonmajor Governmental Funds | |
| \$ | 532 - - 7 - | \$ | 47,583 - - 604 - - | \$ | - - - - 22,091 - | \$ | 79 - - - - - | \$ | - - - 20,607 - | \$ | 16,087 - - - 6,275 - | \$ | - - - - 7,607 - - | \$ | 555,949 2,362 - 6,849 104,989 45,050 6,963 |
| \$ | 539 | \$ | 48,187 | \$ | 22,091 | \$ | 79 | \$ | 20,607 | \$ | 22,362 | \$ | 7,607 | \$ | 722,162 |
| \$ | - - - | \$ | - - - | \$ | 16,999 5,092 22,091 | \$ | - - - | \$ | 20,607 | \$ | 2,547 | \$ | - - - | \$ | 19,812 29,699 49,511 |
| | - - - | | - - - | | - - - | | - - 79 - | | - - - | | - - - 19,815 | | - - - 7,607 | | 45,050 6,963 79 27,422 |
| | 539 539 | | - 48,187 48,187 | _ | - - - - | | - - 79 | | - - - | | 19,815 | _ | 7,607 | | 593,137 672,651 |
| \$ | 539 | \$ | 48,187 | \$ | 22,091 | \$ | 79 | \$ | 20,607 | \$ | 22,362 | \$ | 7,607 | \$ | 722,162 |

continued

COMBINING BALANCE SHEET, CONTINUED

December 31, 2006

| | Capital Projects Funds 1984 Building Watchcase Rehab Contamination Fund Fund | | | | | ermanent Fund Cemetery erpetual Care Fund | Total Nonmajor Governmental Funds | |
|---|--|--------|----|---------|----|---|--|------------------|
| Assets: | ď | 25.055 | ¢ | 161 565 | ¢ | 220 640 | ¢ | 002 200 |
| Cash and investments | \$ | 35,055 | \$ | 161,565 | \$ | 239,640 | \$ | 992,209 2,362 |
| Accounts receivable Notes receivable | | 17,965 | | - | | - | | 17,965 |
| Accrued interest receivable | | 17,903 | | - | | 3,049 | | 9,898 |
| Due from other governmental units | | - | | - | | 3,049 | | 104,989 |
| Inventory | | | | _ | | _ | | 45,050 |
| Prepaid expenditures | | _ | | _ | | _ | | 6,963 |
| | _ | | _ | | _ | | _ | |
| Total assets | \$ | 53,020 | \$ | 161,565 | \$ | 242,689 | \$ | 1,179,436 |
| Liabilities and Fund Balances: Liabilities: | | | | | | | | |
| Accounts payable | \$ | - | \$ | _ | \$ | _ | \$ | 19,812 |
| Deferred revenue | | 17,965 | | - | | _ | | 47,664 |
| Total liabilities | | 17,965 | | | | | | 67,476 |
| Fund balances: | | | | | | | | |
| Reserved for: | | | | | | | | |
| Inventory | | - | | - | | - | | 45,050 |
| Prepaid expenditures | | - | | - | | - | | 6,963 |
| Debt service | | - | | - | | - | | 79 |
| Capital projects | | 35,055 | | 161,565 | | - | | 224,042 |
| Nonexpendable cemetery | | | | | | | | |
| principal | | - | | - | | 242,689 | | 242,689 |
| Unreserved: | | | | | | | | |
| Special revenue funds | | | | | | | | 593,137 |
| Total fund balances | | 35,055 | | 161,565 | | 242,689 | | 1,111,960 |
| Total liabilities and | | | | | | | | |
| fund balances | \$ | 53,020 | \$ | 161,565 | \$ | 242,689 | \$ | 1,179,436 |

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

| | Special Revenue Funds | | | | | | | | |
|---|-------------------------|-------------------------|--------------------|--------------------------|----------------------------------|-------------------------------|--|--|--|
| | Major Street Fund | Local Street Fund | Recreation Fund | Senior Center Fund | Waterfront Playground Fund | Movies in the Park Fund | | | |
| Revenues: | | | | | | | | | |
| Federal grants | \$ - | \$ - | \$ - | \$ 5,607 | \$ - | \$ - | | | |
| State grants | 463,635 | 186,471 | - | 5,155 | - | 1 200 | | | |
| Contributions from other units | _ | = | 43,869 | 57,700 | _ | 1,300 | | | |
| Charges for services Interest and rents | 7,989 | 5,404 | 43,862 4,111 | 2,745 1,165 | 1,117 | 21 | | | |
| Other revenue | 458 | 3,404 - | 13,340 | 1,103 | 219 | 282 | | | |
| Total revenues | 472,082 | 191,875 | 105,182 | 83,676 | 1,336 | 1,603 | | | |
| Expenditures: | | | | | | | | | |
| Current | | | | | | | | | |
| Public safety | _ | - | - | - | _ | - | | | |
| Public works | 272,585 | 307,277 | - | - | - | - | | | |
| Health and welfare | - | - | - | 124,140 | - | - | | | |
| Community and economic | | | | | | | | | |
| development Recreation and culture | _ | = | 121 660 | - | - 25 | 1 064 | | | |
| Capital outlay | - | - | 121,660 1,836 | 3,353 | 35 | 1,864 | | | |
| Debt service | - | - | 1,030 | 3,333 | - | - | | | |
| Principal | _ | _ | _ | _ | _ | _ | | | |
| Interest and fees | - | - | - | - | - | - | | | |
| Total expenditures | 272,585 | 307,277 | 123,496 | 127,493 | 35 | 1,864 | | | |
| Excess (deficiency) of | | | | | | | | | |
| revenues over expenditures | 199,497 | (115,402) | (18,314) | (43,817) | 1,301 | (261) | | | |
| Other financing sources (uses): | | | | | | | | | |
| Transfers in | - | 121,100 | 43,600 | 42,300 | - | - | | | |
| Transfers out | (114,500) | | | | | | | | |
| Total other financing | | | | | | | | | |
| sources (uses) | (114,500) | 121,100 | 43,600 | 42,300 | | | | | |
| Net change in fund balance | 84,997 | 5,698 | 25,286 | (1,517) | 1,301 | (261) | | | |
| Fund balances, beginning of | | | | | | | | | |
| year, restated | 201,345 | 131,630 | 55,652 | 13,577 | 24,529 | 261 | | | |
| Fund balances, end of year | \$286,342 | \$137,328 | \$ 80,938 | \$ 12,060 | \$ 25,830 | <u>\$ -</u> | | | |

| | Special Reve | enue Funds | | Debt Service Fund | Capital Pro | ejects Funds | | |
|--|--|--|--|-----------------------------------|---|--|---|--|
| dington Skate Plaza Fund | Law Enforcement Training Fund | Waterfront Development <u>Fund</u> | Site Assessment Fund | Building Authority Bond Fund | Cartier Park Fishing Piers Project Fund | Bryant Road Multi-Use Pathway Fund | Subtotal Nonmajor Governmental <u>Funds</u> | |
| \$ - - - 1,608 53,870 55,478 | \$ - 3,566 - - - - - - 3,566 | \$ - - - 2,598 - 2,598 | \$ - 68,876 - - 158 - 69,034 | \$ - - - 100 - 100 | \$ - 74,250 - 367 1,000 75,617 | \$ - 69,208 - - - - - - 69,208 | \$ 5,607 871,161 102,869 46,607 24,638 80,473 1,131,355 | |
| - - - | 3,740 - - | - - - | - - - | - - - | - - - | - - - | 3,740 579,862 124,140 | |
| 1,552 - | - - - | - 438 - | 74,126 - - | - - - | 6,425 112,696 | - - 104,998 | 74,126 131,974 222,883 | |
| - | <u>-</u> | - - | <u>-</u> | 120,000 113,576 | - | - - | 120,000 113,576 | |
| 1,552 | 3,740 | 438 | 74,126 | 233,576 | 119,121 | 104,998 | 1,370,301 | |
| 53,926 | (174) | 2,160 | (5,092) | (233,476) | (43,504) | (35,790) | (238,946) | |
| - - | | | 5,092 | 229,815 | 33,607 | 35,790 | 511,304 (114,500) | |
| | | <u>-</u> | 5,092 | 229,815 | 33,607 | 35,790 | 396,804 | |
| 53,926 | (174) | 2,160 | - | (3,661) | (9,897) | - | 157,858 | |
| | 713 | 46,027 | | 3,740 | 9,897 | | 487,371 | |
| \$ 53,926 | \$ 539 | \$ 48,187 | \$ - | \$ 79 | \$ - | \$ - | \$ 645,229 | |

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES, CONTINUED

| | | (| Permanent Fund | | | | | |
|----------------------------------|---|---------|------------------------------------|---|-------------------|------------------------------|--|--|
| | W. Ludington Avenue Project Fund | | Bryant Woods Project Fund | ojects Funds 1984 Building Watchcase Rehab Contaminatio Fund Fund | | Cemetery Perpetual Care Fund | Total Nonmajor Governmental Funds | |
| Revenues: | | | | | | | | |
| Federal grants | \$ | - | \$ - | \$ 8,609 | \$ - | \$ - | \$ 14,216 | |
| State grants | | 14,875 | 9,593 | - | - | - | 895,629 | |
| Change for agricus | | - | - | - | - | - | 102,869 | |
| Charges for services | | = | - | 201 | - | 10.647 | 46,607 | |
| Interest and rents Other revenue | | - | - | 281 1,044 | - | 10,647 1,995 | 35,566 83,512 | |
| Total revenues | | 14,875 | 9,593 | 9,934 | | 12,642 | 1,178,399 | |
| Total Tevenues | | 14,073 | | 7,754 | | 12,042 | 1,170,377 | |
| Expenditures: Current | | | | | | | | |
| Public safety | | _ | _ | _ | _ | _ | 3,740 | |
| Public works | | _ | _ | _ | _ | _ | 579,862 | |
| Health and welfare | | _ | _ | _ | _ | _ | 124,140 | |
| Community and economic | | | | | | | 12 .,1 .0 | |
| development | | - | 9,593 | 11,400 | 13,067 | _ | 108,186 | |
| Recreation and culture | | _ | - | ´- | - | - | 131,974 | |
| Capital outlay | | 20,060 | - | _ | - | _ | 242,943 | |
| Debt service | | | | | | | | |
| Principal | | - | - | - | _ | - | 120,000 | |
| Interest and fees | | - | | | | | 113,576 | |
| Total expenditures | | 20,060 | 9,593 | 11,400 | 13,067 | | 1,424,421 | |
| Excess (deficiency) of | | | | | | | | |
| revenues over expenditures | | (5,185) | | (1,466) | (13,067) | 12,642 | (246,022) | |
| Other financing sources (uses): | | | | | | | | |
| Transfers in | | 25,000 | 7,607 | - | - | - | 543,911 | |
| Transfers out | | = | | | | (10,647) | (125,147) | |
| Total other financing | | | | | | | | |
| sources (uses) | | 25,000 | 7,607 | | | (10,647) | 418,764 | |
| Net change in fund balance | | 19,815 | 7,607 | (1,466) | (13,067) | 1,995 | 172,742 | |
| Fund balances, beginning of | | | | | | | | |
| year, restated | | | | 36,521 | 174,632 | 240,694 | 939,218 | |
| Fund balances, end of year | \$ | 19,815 | \$ 7,607 | \$35,055 | <u>\$ 161,565</u> | \$242,689 | \$ 1,111,960 | |

COMPONENT UNIT – DOWNTOWN DEVELOPMENT AUTHORITY

BALANCE SHEET

December 31, 2006

| Assets: | |
|------------------------------------|-----------|
| Cash and investments | \$ 34,337 |
| Taxes receivable | 29,510 |
| Accrued interest receivable | 231 |
| Total assets | \$ 64,078 |
| Liabilities and Fund Balances: | |
| Liabilities: | |
| Deferred revenue | \$ 29,510 |
| Total liabilities | 29,510 |
| Fund balances: | |
| Unreserved | 34,568 |
| Total fund balance | 34,568 |
| Total liabilities and fund balance | \$ 64,078 |

COMPONENT UNIT – DOWNTOWN DEVELOPMENT AUTHORITY

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE

| Revenues: | |
|------------------------------------|--------------|
| Property taxes | \$ 26,477 |
| Interest and rents | 1,860 |
| Other revenue | 7,168 |
| Total revenues | 35,505 |
| Expenditures: | |
| Current | |
| Community and economic development | 32,246 |
| Total expenditures | 32,246 |
| Net change in fund balance | 3,259 |
| Fund balance, beginning of year | 31,309 |
| Fund balance, end of year | \$ 34,568 |

FIDUCIARY FUNDS – AGENCY FUNDS

COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

| | Ĵ | anuary 1, 2006 | | Additions | 1 | Deductions | De | cember 31, 2006 |
|---|----|----------------------|-----------|----------------------|-----------|-----------------------|----|----------------------|
| Bryant Road Property Fund | | | | | | | | |
| Assets: Cash and cash equivalents | \$ | 524,638 | <u>\$</u> | 12,969 | \$ | 150,000 | \$ | 387,607 |
| Liabilities: Accounts payable | \$ | 524,638 | \$ | 12,969 | \$ | 150,000 | \$ | 387,607 |
| Tax Collection Fund | | | | | | | | |
| Assets: Cash and cash equivalents | \$ | 4,000,266 | <u>\$</u> | 10,273,177 | <u>\$</u> | 10,229,885 | \$ | 4,043,558 |
| Liabilities: Undistributed tax collections | \$ | 4,000,266 | \$ | 10,273,177 | \$ | 10,229,885 | \$ | 4,043,558 |
| Transportation Fund | | | | | | | | |
| Assets: Cash and cash equivalents | \$ | 2,000 | \$ | | \$ | | \$ | 2,000 |
| Liabilities: Accounts payable | \$ | 2,000 | \$ | - | \$ | - | \$ | 2,000 |
| Total Agency Funds | | | | | | | | |
| Assets: Cash and cash equivalents | \$ | 4,526,904 | <u>\$</u> | 10,286,146 | \$ | 10,379,885 | \$ | 4,433,165 |
| Liabilities: Accounts payable Undistributed tax collections | \$ | 526,638 4,000,266 | \$ | 12,969 10,273,177 | \$ | 150,000 10,229,885 | \$ | 389,607 4,043,558 |
| | \$ | 4,526,904 | \$ | 10,286,146 | \$ | 10,379,885 | \$ | 4,433,165 |

GOVERNMENTAL ACTIVITIES

SCHEDULE OF INDEBTEDNESS

December 31, 2006

BUILDING AUTHORITY BONDS, SERIES 2000

Issue in the amount of \$2,700,000

Less: Principal paid in prior years Principal paid in current year (2,095,000)

Balance payable at December 31, 2006 \$505,000

Balance payable as follows:

| Year Ended | Interest Rate | erest due bruary 1 | erest due ugust 1 | ncipal due August 1 | Total Annual quirement |
|------------|------------------|---------------------------|--------------------------|------------------------|------------------------------|
| 2007 | 5.125% | \$ 13,149 | \$ 13,149 | \$ 110,000 | \$ 136,298 |
| 2008 | 5.125% | 10,330 | 10,330 | 120,000 | 140,660 |
| 2009 | 5.250% | 7,255 | 7,255 | 130,000 | 144,510 |
| 2010 | 5.300% | 3,843 | 3,842 | 145,000 | 152,685 |
| | | \$ 34,577 | \$ 34,576 | \$ 505,000 | \$ 574,153 |

2005 BUILDING AUTHORITY REFUNDING BONDS

Issue in the amount of \$2,135,000

Less: Principal paid in prior years Principal paid in current year (20,000)

Balance payable at December 31, 2006 \$2,115,000

Balance payable as follows:

| Fiscal Year Ended | Interest Rate | terest due ebruary 1 | terest due August 1 | incipal due August 1 | R | Total Annual equirement |
|----------------------|------------------|-----------------------------|------------------------|-------------------------|----|-------------------------------|
| 2007 | 3.25% | \$ 40,632 | \$ 40,633 | \$ 20,000 | \$ | 101,265 |
| 2008 | 3.25% | 40,308 | 40,307 | 20,000 | | 100,615 |
| 2009 | 3.50% | 39,982 | 39,983 | 20,000 | | 99,965 |
| 2010 | 3.50% | 39,633 | 39,632 | 20,000 | | 99,265 |
| 2011 | 3.50% | 39,282 | 39,283 | 175,000 | | 253,565 |
| 2012 | 3.75% | 36,220 | 36,220 | 190,000 | | 262,440 |
| 2013 | 4.00% | 32,658 | 32,657 | 195,000 | | 260,315 |
| 2014 | 4.00% | 28,757 | 28,758 | 210,000 | | 267,515 |
| 2015 | 4.00% | 24,558 | 24,557 | 225,000 | | 274,115 |
| 2016 | 3.70% | 20,057 | 20,058 | 240,000 | | 280,115 |
| 2017 | 3.80% | 15,618 | 15,617 | 250,000 | | 281,235 |
| 2018 | 3.90% | 10,867 | 10,868 | 265,000 | | 286,735 |
| 2019 | 4.00% | 5,700 | 5,700 | 285,000 | | 296,400 |
| | | \$ 374,272 | \$ 374,273 | \$ 2,115,000 | \$ | 2,863,545 |

BUSINESS-TYPE ACTIVITIES

SCHEDULE OF INDEBTEDNESS

December 31, 2006

1996 SEWAGE DISPOSAL SYSTEM REVENUE BONDS

| Issue in the | amount of | \$ 700,000 |
|--------------|--|---------------------------|
| Less: | Principal paid in prior years Principal paid in current year | (610,000) (90,000) |
| Balance pay | vable at December 31, 2006 | \$ - |

1998 WATER SUPPLY SYSTEM REVENUE BONDS

| Issue in the | \$ 700,000 | |
|--------------|---|---------------------------|
| Less: | Principal paid in prior years Principal paid in current year | (370,000) (75,000) |
| Balance pay | yable at December 31, 2006 | \$ 255,000 |

Balance payable as follows:

| Fiscal Year Ended | Interest Rate | Principal due February 1 | | erest due bruary 1 | erest due ugust 1 | Total Annual quirement |
|----------------------|------------------|-----------------------------|---------|-----------------------|--------------------------|------------------------------|
| 2007 | 4.300% | \$ | 80,000 | \$ 5,483 | \$ 3,763 | \$ 89,246 |
| 2008 | 4.300% | | 85,000 | 3,762 | 1,935 | 90,697 |
| 2009 | 4.300% | | 90,000 | 1,935 | | 91,935 |
| | | \$ | 255,000 | \$ 11,180 | \$ 5,698 | \$ 271,878 |